

Clasquin Buy

Equity Research from Kepler Cheuvreux

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France | Support services

Beta Profile:

MCap: EUR159.0m

Target Price:	EUR79.00 (76.00
Current Price:	EUR69.00
Up/downside:	14.5%
Market data:	06 April 2022

Change in TP: 3.9% Change in Sales: 32.3% 21F/56.9% 22F Change in Adj. EBIT: 28.4% 21E/up nm 22E Change in Adj. EPS: 43.4% 21E/up nm 22E

Reuters: ALCLA.PA Bloomberg: ALCLA FP 45.0% Free float Avg. daily volume (EURm) 0.2 -9.2% YTD abs performance 52-week high/low (EUR) 76.00/45.00

Navigating through uncertainty

Why this report?

We update our model after strong 2021 results. Our estimates rise significantly due to another postponement of the normalisation of gross profit yields. This leads us to raise our target price from CHF76 to CHF79. In this report, we explain in detail how we built our forecasts, with a particular focus on key metrics (volume growth, gross profit yields, conversion ratio).

Key findings

- We expect current market conditions to remain favourable during H1 2022E, which raises our 2022E estimates via higher gross profit yields. It also gives us a higher starting point for the expected normalisation starting from H2.
- Clasquin is well armed to continue outperforming world trade growth, as it has constantly done in the past.
- Clasquin has no direct exposures to the Russia/Ukraine conflict area, and we make no adjustments to our estimates precisely for that reason.

Deconstructing the forecasts

- We raise our EBIT estimates sharply for 2022 (>2x). We also lift estimates on a more distant horizon, but to a lesser extent (+17% on 2026E EBIT).
- The impact of higher estimates on our TP is mostly offset by changes to our valuation parameters on the back of the war in Ukraine and the potential impact on global demand (WACC lifted to 7.7% compared to 7.1% previously).

FY to 31/12 (EUR)	12/21E	12/22E	12/23E
Sales (m)	752.2	848.0	795.3
EBITDA adj (m)	38.2	39.1	33.7
EBIT adj (m)	27.5	32.5	27.3
Net profit adj (m)	17.4	19.0	15.5
Net financial debt (m)	28.0	19.1	2.9
FCF (m)	13.4	17.8	25.0
EPS adj. and ful. dil.	7.51	8.21	6.69
Consensus EPS	7.54	4.60	4.49
Net dividend	3.40	3.40	3.40
FY to 31/12	12/21E	12/22E	12/23E
FY to 31/12 P/E adj and ful. dil.	12/21E 9.2	12/22E 8.4	12/23E 10.3
P/E adj and ful. dil.	9.2	8.4	10.3
P/E adj and ful. dil. EV/EBITDA	9.2 5.4	8.4 5.0	10.3 5.4
P/E adj and ful. dil. EV/EBITDA EV/EBIT	9.2 5.4 7.5	8.4 5.0 6.1	10.3 5.4 6.6
P/E adj and ful. dil. EV/EBITDA EV/EBIT FCF yield	9.2 5.4 7.5 8.4%	8.4 5.0 6.1 11.2%	10.3 5.4 6.6 15.7%
P/E adj and ful. dil. EV/EBITDA EV/EBIT FCF yield Dividend yield	9.2 5.4 7.5 8.4% 4.9%	8.4 5.0 6.1 11.2% 4.9% 0.7	10.3 5.4 6.6 15.7% 4.9%
P/E adj and ful. dil. EV/EBITDA EV/EBIT FCF yield Dividend yield ND(F+IFRS16)/EBITDA	9.2 5.4 7.5 8.4% 4.9% 1.0	8.4 5.0 6.1 11.2% 4.9% 0.7	10.3 5.4 6.6 15.7% 4.9% 0.4

Investment case

- Clasquin capitalises on its differentiating profile in the freight forwarding industry (medium-sized global player), which enables it to offer end-to-end solutions like industry giants do, but with higher degrees of customisation and flexibility.
- In recent history, revenues at Clasquin have usually grown faster than those of competitors.
- In 2021, as well as in the first half of 2022, the disrupted supply conditions appear supportive for Clasquin (and the freight forwarding industry in general). Clasquin is able to reap bigger profits per load as a result of a shortage of options for shippers. We anticipate a normalisation of gross profit yields from H2 2022.

Catalysts

- Surge in freight rates due to high demand and tight supply chain conditions.
- Broadening of offering (logistics, supply chain, digital offer).
- Business ramp-up in fast-growing regions for trade.

Valuation methodology

- DCF (7.7% WACC, 3% terminal growth, 13% conversion
- Target multiple: 25x P/E on 2026E, corresponding to tenyear average multiple (7.7% discount rate).

Risks to our rating

Lower freight rates due to overcapacity.

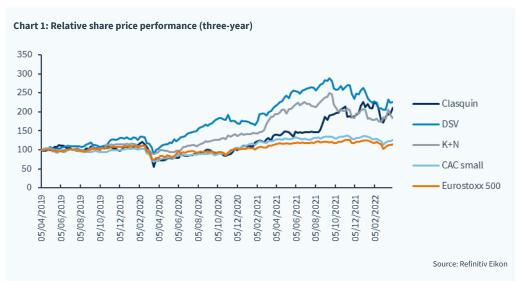
Kepler Cheuvreux and the issuer have agreed that Kepler Cheuvreux will produce and disseminate investment research on the said issuer as a service to the issuer.

Highly challenged supply chains drove record results and share price

Record 2021 results were simultaneously driven by: 1) volumes (spike in demand for goods in the US and worldwide in the pandemic recovery phase); and 2) gross yields, as Clasquin was able to reap bigger profits per load as a result of a shortage of options for shippers (e.g. disruptions and congestion in ports, lack of empty containers, delays, and flight cancellations due to health measures, limited offer of international flights, etc.). In the wake of 2020, during which Clasquin displayed resilience at the peak of the COVID-19 crisis (stability of gross profit and adj. EBIT), 2021 ended with a 60% increase in gross profit, 190% in adj. EBIT, and 240% in EPS. The conversion ratio (EBIT/GP) jumped by 10pps to 22.6%, a level never seen before.

	2019	2020	2021	Change
				2021 vs. 2020
Shipments				
Air freight	85,607	67,376	79,663	18%
Sea freight	115,858	119,392	139,126	17%
o/w others	72,410	64,793	80,420	24%
Volume				
Air freight (T)	62,865	58,113	71,257	23%
Sea freight (TEU)	217,530	233,554	272,554	17%
Gross yields				
Air freight	404	465	500	8%
Sea freight	154	149	244	64%
Gross profit	77	76	122	60%
o/w air freight	25	27	36	32%
o/w sea freight	34	35	66	91%
o/w others	16	12	18	42%
EBIT, adj.	9	10	28	190%
Conversion ratio	11.2%	12.5%	22.6%	

Clasquin, like other listed freight forwarders, has capitalised on an unstable and restrictive environment and its impact on global supply chain. Performance exceeded street consensus and stocks have outperformed benchmark indices market accordingly (+111% in the last three years for Clasquin vs. +26% for CAC Small and +14% for Eurostoxx 500).



What does our updated model include?

Calculating estimates for freight-forwarding stocks these days is no easy task. In addition to the ongoing economic recovery from the pandemic, the supply chain crunch and its sky-high freight rates/gross profit yields as well as the discussion about the eventual normalisation of the situation, we now have the war in Ukraine and its likely stagflationary impact.

We update our model to account for the potential headwinds to economic growth due to inflationary pressures, fine-tune our gross profit yield assumptions, and link them to conversion rates.

■ **Volume growth:** Clasquin is exposed to global real GDP and trade growth across all of its activities. The concern is that the added pressure caused by the inflationary fallout from the war in Ukraine might eventually result in reduction of demand for discretionary items. This could easily become a major headwind for GDP growth.

Following the footsteps of our strategy team, we now shave 1pp off our GDP/world trade growth expectations for air and sea freight volumes as well as for other divisions. On average, we now assume 3% annual organic growth in GDP (4% previously).

We apply a multiplier of 2x until 2025 arbitrarily (therefore resulting in 6% organic growth in volume) to replicate the consistency with which Clasquin has outperformed the overall market in the past. We see no reason for that to change.

We note that over the last five years, Clasquin has experienced a 6% CAGR of volume in air freight and a 14% CAGR in sea freight. Therefore, we deem our estimates as fair.

	2019	2020	2021	2022E	2023E	2024E	2025E
Air freight (tons)	62,865	58,113	71,257	75,532	80,064	84,868	89,960
Change	-10%	-8%	23%	6%	6%	6%	6%
Sea freight (TEUs)	217,530	233,554	272,554	288,907	306,242	324,616	344,093
Change	9%	7%	17%	6%	6%	6%	6%
GDP/World trade est.				3%	3%	3%	3%
Multiplier				2	2	2	2

■ **Gross profit yields:** Freight rates at the start of the year remain at high levels compared to historical standards on the back of continued disruption of supply in logistics.

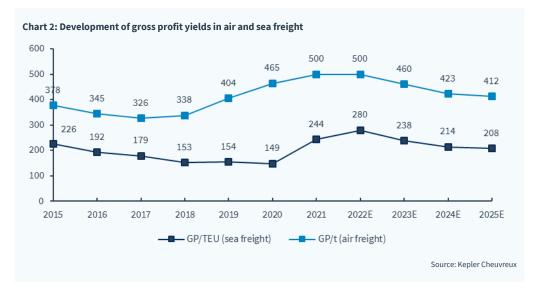
Air freight rates, as indicated by the Baltic Air Freight Index (Chart 3), have been consolidating sharply since the peak of December 2021 (-36% between December 2021 and March 2022) but have continued to show strong gains versus last year (up by 50-70% YOY in January-March).

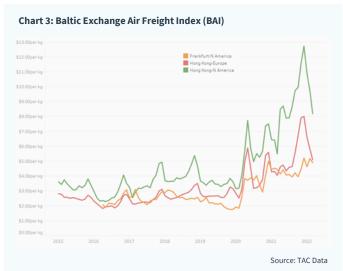
Ocean freight rates, as indicated by the China Containerized Freight Index (Chart 4) have corrected from the February peak (-10%) and have returned to the levels seen in early December 2021. However, rates remain significantly above last year at the same period (+70%).

Latest numbers seem to indicate that the supportive impact of a war in Ukraine on air freight rates (air space closures take capacity out of the market due to longer flight times) is more than offset by the relaxing of sea freights, which removes pressure from the cargo market. Indeed, the increases in air freight rates seen in the quarters prior to the war were driven by a bull-whip effect of missed sea freight on the relatively smaller air cargo market.

The current development of freight rates suggests a more demanding basis for comparison in the second half of the year. For 2022, we assume a stability of gross yields in air freight at EUR500/ton and a 15% YOY increase in gross yields for sea freight (EUR280/TEU vs. EUR244/TEU in 2021). From that point onward, we have pencilled in a normalisation towards levels that are 15% above the pre-pandemic averages (2015-19) for air and sea freight respectively (normalisation achieved in 2025).



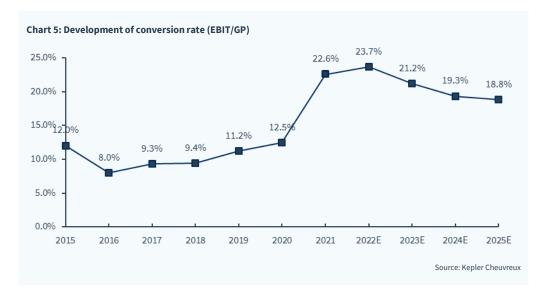






Conversion rate: Recent quarters have shown that higher gross profit yields mean higher gross profit to EBIT conversion rates. Subscribing to this relationship, we align our conversion rate expectations with the modelled normalisation of gross profit yields described above. It results in a peak at 23.7% in 2022 followed by a decline to 18% in 2025. Beyond 2025 (not shown in the chart overleaf), we align our conversion rate estimates with the long-term guidance provided by the company (i.e. 13%).





Based on the assumptions discussed above, we derive our GP and EBIT estimates.

- Gross profit: We expect 13% YOY growth in GP in 2022 to EUR137m. Then, GP is expected to fluctuate in the EUR120-130m range afterwards (2023-25E).
- EBIT: We forecast an 18% YOY increase in EBIT in 2022 to EUR33m. Afterwards, EBIT decreases as a result of declining gross profit yields and conversion rates settle at EUR25m in 2025E.

EURm	2018	2019	2020	2021	2022E	2023E	2024E	2025E
Gross profit	69	77	76	122	137	129	126	130
o/w air	24	25	27	36	38	37	36	37
o/w sea	31	34	35	66	81	73	70	72
o/w others	15	18	15	20	18	19	20	22
EBIT, adj.	7	9	10	28	33	27	24	25

Valuation: TP raised to EUR79 (EUR76 previously)

We maintain our Buy rating. From a valuation prospective, the impact of higher estimates is partially offset by stricter valuation parameters to reflect updated house DCF guideline (WACC of 7.7% compared to 7.1% previously). We use two equally-weighted valuation approaches: a DCF and a target multiple.

- **DCF**: Our DCF is based on a WACC of 7.7% and TV growth of 3%. From 2026 and beyond, we apply a conversion rate of 13% in line with management's long-term guidance. We set capex and D&A at 2.5% of GP. We obtain a fair value of EUR85 per share; please see details of our DCF below.
- Target multiples: We apply a P/E multiple of 24x to 2026 estimates, which we discount at a WACC of 7.7% to April 2023 to obtain a one-year forward valuation. Target multiples correspond to a ten-year historical average. We use 2026 as a reference since we assume that gross yields and conversion ratio will have normalised by then. The method points to a fair value of EUR72 per share. Details below.

WACC summary	
Pretax cost of debt	3.0%
Marginal tax rate	33%
After-tax cost of debt	2.0%
Risk-free rate (Rf)	1.0%
Market Return (Rm)	10.0%
Market premium (Rm-Rf)	9.0%
Beta	1.09
Cost of Equity	10.5%
Debt (% of EV)	33%
Equity (% of EV)	67%
WACC	7.7%

Table 5: DCF											
EURm	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2032+
GP	129	126	130	137	145	151	158	164	169	174	179
Growth	-6.2%	-2.4%	3.5%	5.6%	5.1%	4.7%	4.2%	3.8%	3.3%	3.0%	3.0%
EBIT	27	24	25	18	19	20	20	21	22	23	23
% of GP	21.2%	19.3%	18.8%	13.0%	13.0%	13.0%	13.0%	13.0%	13.0%	13.0%	13.0%
EBIT after tax	18	16	16	12	13	13	14	14	15	15	16
D&A	6	6	6	7	7	7	7	7	7	8	8
% of GP	5.0%	5.0%	4.9%	4.8%	4.7%	4.6%	4.5%	4.4%	4.4%	4.3%	4.3%
Capex own assets	-3	-3	-3	-3	-4	-4	-4	-4	-4	-4	-4
% of GP	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%
Capex leased assets	-3	-3	-3	-3	-3	-3	-3	-3	-3	-3	-3
% of GP	-2.5%	-2.5%	-2.4%	-2.3%	-2.2%	-2.1%	-2.0%	-1.9%	-1.9%	-1.8%	-1.8%
Change in WCR	4	1	-2	-3	-3	-3	-3	-3	-2	-2	-2
Free Cash flows	22	18	15	9	9	10	11	12	12	13	13
Discounted FCF	21	16	12	7	7	7	7	7	6	6	
Sum of FCF	94.4	40%									
Terminal Value	139.7	60%									
Value of operations	234.1	100%									
Non-operating assets 2022E											
(+) Cash	28										
(-) Debt (incl. lease liabilities)	56										
(-) Pensions	1										
(-) Minorities	4										
(+) Associates	0										
(+) Other non-operating assets	3										
(-) Other non-operating liabilities	8										
Equity value (EURm)	196										
No. of shares (m)	2.3										
Equity value per share (EUR)	85										

Table 6: Target multiple	
Ten-year average P/E multiple (x)	24
Net profit 2026E (EURm)	9.2
Discount factor	3.75
Discount rate	7.7%
Net profit discounted (EURm)	7.0
Implied Equity value (EURm)	167
Per share equity value (EUR)	72
	Source: Kepler Cheuvreux

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Company description

Clasquin is an air and sea freight forwarder with a focus on Asia/Europe flows.

Management

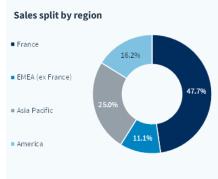
Hugues Morin, CEO Philippe Lons, CFO Laurence Ilhe, General Secretary

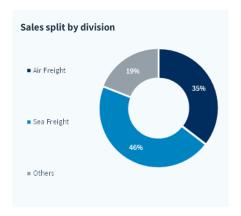
Key shareholders

Free float	45.00%
Yves Revol	41.90%
Employees	12.60%
Others	0.50%

Key data charts













SWOT analysis

Strengths

- International integrated network (US, Europe, Asia).
- Differentiated profile (family-owned business, medium-size company).
- Diversified and balanced customer base (first customer <3% of GP).
- Strong presence in China.

Weaknesses

- Limited presence in the US.
- Lower volume shipped, GP/volume, and conversion rate than competitors.

Opportunities

- Disruption of global supply chain.
- Development of niche expertise /verticals (e.g. wine, fine arts).
- Broadening of offering (overseas logistics, consulting, etc.).

Threats

- Ukraine war/inflation and potential impact on consumption.
- High volatility of sea freight rates.

Valuation table								Market d	lata as of: 06	April 2022
FY to 31/12 (EUR)	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21E	12/22E	12/23E
Per share data (EUR)										
EPS adjusted	0.93	1.45	0.69	1.08	1.21	1.68	2.22	7.55	8.26	6.73
% Change	-3.3%	57.0%	-52.4%	56.5%	12.3%	38.5%	32.2%	240.0%	9.3%	-18.5%
EPS adjusted and fully diluted	0.93	1.45	0.69	1.08	1.21	1.68	2.21	7.51	8.21	6.69
% Change	-3.4%	57.0%	-52.4%	56.5%	12.3%	38.1%	31.8%	240.0%	9.3%	-18.5%
EPS reported	0.93	1.45	0.69	1.08	1.21	1.68	2.22	7.55	8.26	6.73
% Change	-3.3%	57.0%	-52.4%	56.5%	12.3%	38.5%	32.2%	240.0%	9.3%	-18.5%
EPS Consensus								7.54	4.60	4.49
Cash flow per share	2.85	3.57	0.58	1.04	1.92	7.01	0.91	6.73	9.20	12.25
Book value per share	9.22	9.42	8.78	8.57	9.31	9.53	11.68	20.40	25.91	29.89
DPS	0.80	1.25	0.80	0.80	0.65	0.00	1.30	3.40	3.40	3.40
Number of shares, YE (m)	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3
Nbr of shares, fully diluted, YE (m)	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3
Share price										
Latest price / year end	21.0	34.5	28.4	36.0	30.0	35.0	36.7	76.0	69.0	69.0
52 week high	28.9	36.2	35.0	38.2	42.5	38.4	41.2	76.0	75.8	
52 week low	20.3	20.8	23.5	27.3	30.0	29.7	18.5	36.5	55.0	
Average price (Year)	25.6	29.4	29.6	33.2	36.5	34.6	30.7	53.0	69.0	69.0
Enterprise value (EURm)										
Market capitalisation	58.9	67.8	68.2	76.4	84.1	79.7	70.7	159.0	159.0	159.0
Net financial debt	0.7	5.2	11.6	12.7	16.0	29.3	37.5	28.0	19.1	2.9
Pension provisions	0.0	0.0	0.0	0.9	0.8	1.1	1.3	1.3	1.3	1.3
IFRS 16 debt	0.0	0.0	0.0	0.0	0.0	9.7	9.0	9.0	9.0	9.0
Market value of minorities	2.1	2.1	3.0	3.2	3.0	4.9	4.0	4.0	4.0	4.0
MV of equity affiliates (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-0.1	0.0	0.0
Others	0.0	0.0	-1.4	1.0	0.9	3.0	1.2	5.1	5.1	5.1
Enterprise value	61.6	75.1	81.4	94.1	104.8	127.5	123.7	206.2	197.4	181.3
Valuation										
P/E adjusted	27.7	20.3	42.9	30.7	30.1	20.6	13.8	9.1	8.4	10.2
P/E adjusted and fully diluted	27.7	20.3	42.9	30.7	30.1	20.6	13.9	9.2	8.4	10.3
P/E consensus	2111	20.5	12.3	30.1	30.1	20.0	13.3	9.1	15.0	15.4
P/BV	2.8	3.1	3.4	3.9	3.9	3.6	2.6	3.4	2.7	2.3
P/CF	9.0	8.2	50.8	31.9	19.0	4.9	33.6	10.3	7.5	5.6
Dividend yield (%)	3.1%	4.2%	2.7%	2.4%	1.8%	0.0%	4.2%	4.9%	4.9%	4.9%
FCF yield (%)	6.2%	8.6%	-3.2%	-1.6%	1.0%	17.1%	0.8%	8.4%	11.2%	15.7%
ROE (%)	10.1%	15.6%	7.6%	12.5%	13.6%	17.9%	21.0%	47.1%	35.7%	24.1%
ROIC (%)	10.170	22.8%	9.3%	10.6%	9.8%	9.1%	8.9%	23.6%	22.8%	19.4%
FV/Color	0.21	0.33	0.25	0.33	0.24	0.30	0.22	0.07	0.22	0.22
EV/Sales	0.31	0.32	0.35	0.32	0.34	0.38	0.32	0.27	0.23	0.23
EV/EBITDA adj.	13.5	9.1	11.5	12.8	11.3	9.2	7.4	5.4	5.0	5.4
EV/EBIT adj.	19.9	11.9	20.3	17.3	18.1	15.4	12.8	7.5	6.1	6.6
EV/NOPAT	30.1	17.4	35.2	28.8	29.4	26.4	19.1	10.1	9.0	9.9
EV/IC	3.7	3.5	2.9	2.8	2.7	1.9	1.6	2.2	2.0	2.0
ROIC/WACC		3.0	1.2	1.4	1.3	1.2	1.2	3.1	3.0	2.5
EV/IC over ROIC/WACC		1.2	2.4	2.0	2.1	1.6	1.4	0.7	0.7	0.8

Income statement

FY to 31/12 (EUR)	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21E	12/22E	12/23E
Sales	201.7	234.2	235.0	290.6	308.3	331.3	392.0	752.2	848.0	795.3
Gross profit	43.6	55.6	57.5	62.9	68.9	76.7	76.2	121.9	137.4	128.9
EBITDA reported	4.6	8.2	7.1	7.4	9.3	13.9	16.7	38.2	39.1	33.7
EBITDA adjusted	4.6	8.2	7.1	7.4	9.3	13.9	16.7	38.2	39.1	33.7
Depreciation and amortisation	-1.7	-1.7	-2.0	-1.9	-2.8	-5.6	-7.0	-5.3	-6.6	-6.4
Goodwill impairment	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other financial result and associates	0.2	-0.2	-1.1	0.0	-0.6	-0.1	-0.1	-5.4	0.0	0.0
EBIT reported	3.1	6.3	4.0	5.4	5.8	8.3	9.6	27.5	32.5	27.3
EBIT adjusted	3.1	6.3	4.0	5.4	5.8	8.3	9.6	27.5	32.5	27.3
Net financial items	0.7	1.3	0.6	0.7	0.7	1.0	-0.4	-0.5	-0.5	-0.5
Associates	0.0	0.1	0.1	0.1	0.1	0.0	0.1	0.0	0.0	0.0
Others	-1.0	-1.5	-1.1	-1.4	-1.1	-1.7	-1.2	-1.5	-1.5	-1.5
Earnings before tax	2.7	6.2	3.6	4.8	5.5	7.6	8.1	25.5	30.5	25.3
Tax	-0.9	-1.9	-1.5	-1.9	-2.1	-3.2	-2.6	-6.6	-10.0	-8.3
Net profit from continuing op.	1.8	4.2	2.0	2.9	3.4	4.5	5.4	18.9	20.5	17.0
Net profit from disc. activities	0.7	-0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net profit before minorities	2.5	4.0	2.0	2.9	3.4	4.5	5.4	18.9	20.5	17.0
Minorities	-0.4	-0.6	-0.5	-0.4	-0.6	-0.6	-0.3	-1.5	-1.5	-1.5
Net profit reported	2.1	3.3	1.6	2.5	2.8	3.9	5.1	17.4	19.0	15.5
Adjustments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net profit adjusted	2.1	3.3	1.6	2.5	2.8	3.9	5.1	17.4	19.0	15.5
Sales % Change	1.8%	16.1%	0.3%	23.6%	6.1%	7.4%	18.3%	91.9%	12.7%	-6.2%
EBITDA reported % Change	-27.7%	80.1%	-13.8%	3.7%	25.7%	49.7%	20.3%	129.2%	2.4%	-13.9%
EBITDA adjusted % Change	-27.7%	80.1%	-13.8%	3.7%	25.7%	49.7%	20.3%	129.2%	2.4%	-13.9%
EBIT reported % Change	-31.5%	103.1%	-36.2%	35.5%	6.3%	42.9%	16.7%	185.7%	18.1%	-16.1%
EBIT adjusted % Change	-31.5%	103.1%	-36.2%	35.5%	6.3%	42.9%	16.7%	185.7%	18.1%	-16.1%
Earnings before tax % Change	-33.5%	128.0%	-42.4%	35.7%	14.2%	38.4%	5.9%	216.1%	19.6%	-17.1%
Net profit from cont. op. % Change	-28.9%	136.6%	-51.6%	41.4%	17.1%	31.6%	21.7%	248.0%	8.6%	-17.1%
Net profit reported % Change	-3.4%	57.2%	-52.5%	56.5%	12.2%	38.6%	32.2%	240.0%	9.3%	-18.5%
Net profit adjusted % Change	-3.4%	57.2%	-52.5%	56.5%	12.2%	38.6%	32.2%	240.0%	9.3%	-18.5%
Gross profit margin (%)	21.6%	23.7%	24.5%	21.6%	22.3%	23.2%	19.4%	16.2%	16.2%	16.2%
EBITDA margin (%)	2.3%	3.5%	3.0%	2.5%	3.0%	4.2%	4.3%	5.1%	4.6%	4.2%
EBIT margin (%)	1.5%	2.7%	1.7%	1.9%	1.9%	2.5%	2.5%	3.7%	3.8%	3.4%
Net profit margin (%)	1.1%	1.4%	0.7%	0.9%	0.9%	1.2%	1.3%	2.3%	2.2%	2.0%
Tax rate (%)	33.9%	31.4%	42.4%	39.9%	38.4%	41.5%	32.8%	26.0%	32.8%	32.8%
Payout ratio (%)	86.5%	86.1%	115.8%	74.0%	53.6%	0.0%	58.9%	45.3%	41.4%	50.8%
EPS reported (EUR)	0.93	1.45	0.69	1.08	1.21	1.68	2.22	7.55	8.26	6.73
EPS adjusted (EUR)	0.93	1.45	0.69	1.08	1.21	1.68	2.22	7.55	8.26	6.73
EPS adj and fully diluted (EUR)	0.93	1.45	0.69	1.08	1.21	1.68	2.21	7.51	8.21	6.69
DPS (EUR)	0.80	1.25	0.80	0.80	0.65	0.00	1.30	3.40	3.40	3.40
EPS reported % Change	-3.3%	57.0%	-52.4%	56.5%	12.3%	38.5%	32.2%	240.0%	9.3%	-18.5%
EPS adjusted % Change	-3.3%	57.0%	-52.4%	56.5%	12.3%	38.5%	32.2%	240.0%	9.3%	-18.5%
EPS adj and fully diluted % Change	-3.4%	57.0%	-52.4%	56.5%	12.3%	38.1%	31.8%	240.0%	9.3%	-18.5%
DPS % Change		56.3%	-36.0%	0.0%	-18.8%	-chg	+chg	161.5%	0.0%	0.0%
Consensus Sales (EURm)								752.2	633.2	659.7
Consensus EBITDA (EURm)								38.2	22.4	22.8
Consensus EBIT (EURm)								27.5	16.3	16.5
Consensus EPS (EUR)								7.54	4.60	4.49

Cash flow statement								Market d	lata as of: 06	April 2022
FY to 31/12 (EUR)	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21E	12/22E	12/23E
Net profit before minorities	2.5	4.0	2.0	2.9	3.4	4.5	5.4	18.9	20.5	17.0
Depreciation and amortisation	1.6	1.5	2.4	2.5	2.5	5.3	6.3	5.3	6.6	6.4
Goodwill impairment	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Change in working capital	2.5	0.2	-2.7	-2.7	-1.6	5.5	-11.6	-17.8	-6.9	3.8
Others	0.0	2.6	-0.3	-0.3	0.1	0.8	2.0	9.1	1.0	1.0
Levered post tax CF before capex	6.5	8.2	1.3	2.4	4.4	16.2	2.1	15.5	21.2	28.2
% Change		25.7%	-83.7%	78.4%	84.7%	264.7%	-87.0%	636.0%	36.7%	33.1%
Capex	-2.9	-2.4	-3.6	-3.6	-3.6	-2.5	-1.5	-2.1	-3.4	-3.2
Free cash flow	3.7	5.8	-2.2	-1.2	0.8	13.7	0.6	13.4	17.8	25.0
% Change		59.1%	-chg	+chg	+chg	1544.9%	-95.8%	2227.6%	32.4%	40.7%
Acquisitions	-2.0	-8.7	-0.6	0.0	-1.9	-7.1	0.2	0.2	0.0	0.0
Divestments	0.3	0.2	0.0	0.1	0.0	0.0	0.1	0.0	0.0	0.0
Dividend paid	-2.2	-2.1	-2.9	-1.9	-2.6	-1.7	-0.6	-3.0	-7.8	-7.8
Share buy back	-1.0	0.0	-4.0	-3.0	-2.0	-1.0	0.0	0.0	0.0	0.0
Capital increases	0.0	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Others	0.6	0.9	-0.1	-0.4	-0.1	-0.2	-2.5	-1.0	-1.0	-1.0
Change in net financial debt	0.6	3.2	9.9	6.5	5.7	-3.7	2.2	-9.6	-8.9	-16.2
Change in cash and cash equiv.	0.8	7.3	1.5	-1.7	3.0	5.3	-2.7	2.9	-1.1	6.2
Attributable FCF	3.7	5.8	-2.2	-1.2	0.8	13.7	0.6	13.4	17.8	25.0
Cash flow per share (EUR)	2.85	3.57	0.58	1.04	1.92	7.01	0.91	6.73	9.20	12.25
% Change		25.5%	-83.7%	78.4%	84.9%	264.4%	-87.0%	636.0%	36.7%	33.1%
FCF per share (EUR)	1.60	2.54	-0.96	-0.52	0.36	5.93	0.25	5.82	7.71	10.85
% Change		58.8%	-chg	+chg	+chg	1543.5%	-95.8%	2227.6%	32.4%	40.7%
Capex / Sales (%)	1.4%	1.0%	1.5%	1.2%	1.2%	0.8%	0.4%	0.3%	0.4%	0.4%
Capex / D&A (%)	173.4%	136.7%	180.7%	188.4%	126.9%	45.0%	22.0%	39.9%	52.1%	50.4%
Cash flow / Sales (%)	3.2%	3.5%	0.6%	0.8%	1.4%	4.9%	0.5%	2.1%	2.5%	3.5%
FCF / Sales (%)	1.8%	2.5%	-0.9%	-0.4%	0.3%	4.1%	0.1%	1.8%	2.1%	3.1%
FCF Yield (%)	6.2%	8.6%	-3.2%	-1.6%	1.0%	17.1%	0.8%	8.4%	11.2%	15.7%
Unlevered FCF Yield (%)	6.0%	8.0%	-2.6%	-1.1%	0.9%	10.8%	0.9%	6.9%	9.3%	14.2%



Balance sheet

FY to 31/12 (EUR)	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21E	12/22E	12/23E
Cash and cash equivalents	13.2	20.5	21.9	20.2	23.2	28.5	25.8	28.7	27.6	33.8
Inventories	-7.0	-6.0	-5.0	-4.0	-3.0	-2.0	-1.0	0.0	0.0	0.0
Accounts receivable	62.5	62.6	65.5	73.6	79.9	79.8	88.3	131.1	147.8	138.6
Other current assets	2.6	3.4	3.4	5.5	6.8	18.2	35.2	52.2	58.9	55.2
Current assets	71.3	80.4	85.8	95.3	106.9	124.5	148.2	212.1	234.3	227.7
Tangible assets	6.2	3.8	5.2	5.1	5.7	14.9	13.5	11.4	9.3	7.2
Goodwill	8.3	14.2	15.0	14.7	16.3	24.5	23.7	23.5	23.5	23.5
Other Intangible assets	3.1	3.1	4.1	4.9	5.7	6.2	5.9	4.8	3.8	2.7
Financial assets	0.0	0.7	0.1	0.2	0.1	0.1	0.1	0.1	0.1	0.1
Other non-current assets	1.8	2.2	2.7	2.6	2.5	2.2	2.7	2.7	2.7	2.7
Non-current assets	19.4	23.9	27.0	27.4	30.3	47.8	45.9	42.6	39.4	36.2
Short term debt	4.8	7.9	14.0	18.6	25.0	39.5	26.0	26.0	21.0	16.0
Accounts payable	50.3	50.7	49.9	53.5	61.6	73.0	86.3	128.1	144.5	135.5
Other short term liabilities	8.8	9.0	10.0	12.9	10.8	0.8	0.5	0.8	0.9	0.8
Current liabilities	63.9	67.6	73.8	85.0	97.4	113.3	112.8	154.9	166.3	152.3
Long term debt	9.1	17.8	19.6	14.4	14.2	18.3	37.3	30.7	25.7	20.7
Pension provisions	0.0	0.0	0.0	0.9	0.8	1.1	1.3	1.3	1.3	1.3
IFRS16 Debt	0.0	0.0	0.0	0.0	0.0	9.7	9.0	9.0	9.0	9.0
Other long term provisions	-7.0	-6.0	-5.0	-4.0	-3.0	-2.0	-1.0	0.0	0.0	0.0
Other long term liabilities	1.4	1.1	1.2	3.6	3.3	5.1	3.8	7.7	7.7	7.7
Non-current liabilities	3.5	12.9	15.8	14.9	15.3	32.2	50.4	48.7	43.7	38.7
Shareholders' equity	21.2	21.7	20.2	19.7	21.4	21.9	26.9	47.0	59.7	68.9
Minority interests	2.1	2.1	3.0	3.2	3.0	4.9	4.0	4.0	4.0	4.0
Total equity	23.3	23.8	23.2	22.9	24.5	26.8	30.9	51.0	63.7	72.9
Balance sheet total	90.7	104.3	112.8	122.7	137.2	172.3	194.2	254.6	273.8	263.9
% Change		15.1%	8.1%	8.8%	11.8%	25.6%	12.7%	31.2%	7.5%	-3.6%
Book value per share (EUR)	9.22	9.42	8.78	8.57	9.31	9.53	11.68	20.40	25.91	29.89
% Change	0.8%	2.3%	-6.9%	-2.4%	8.7%	2.3%	22.6%	74.6%	27.0%	15.4%
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Net financial debt	0.7	5.2	11.6	12.7	16.0	29.3	37.5	28.0	19.1	2.9
IFRS16 Debt	0.0	0.0	0.0	0.0	0.0	9.7	9.0	9.0	9.0	9.0
Pension provisions	0.0	0.0	0.0	0.9	0.8	1.1	1.3	1.3	1.3	1.3
Others	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net debt	0.7	5.2	11.6	13.6	16.8	40.0	47.8	38.3	29.4	13.2
Net fi. debt (+IFRS16) / EBITDA (x)	0.2	0.6	1.6	1.7	1.7	2.8	2.8	1.0	0.7	0.4
Trade working capital	5.1	5.9	10.6	16.1	15.3	4.8	1.0	3.0	3.4	3.2
Net working capital	-1.1	0.2	4.0	8.7	11.3	22.1	35.7	54.5	61.4	57.6
NWC/Sales	-0.5%	0.1%	1.7%	3.0%	3.7%	6.7%	9.1%	7.2%	7.2%	7.2%
Inventories/sales	-3.5%	-2.6%	-2.1%	-1.4%	-1.0%	-0.6%	-0.3%	0.0%	0.0%	0.0%
Invested capital	-3.5% 16.6	21.3	28.3	33.3	39.0	-0.6% 67.7	-0.3% 78.8	94.2	98.0	91.0
invested Capital	10.0	21.3	20.3	33.3	33.0	01.1	10.0	54.2	30.0	91.0
Net fin. debt / FCF (x)	0.2	0.9	-5.3	-10.7	19.2	2.1	65.2	2.1	1.1	0.1
Gearing (%)	3.0%	21.9%	50.0%	55.7%	65.2%	109.2%	121.3%	54.9%	30.0%	4.0%
Goodwill / Equity (%)	35.8%	59.7%	64.6%	64.4%	66.7%	91.3%	76.6%	46.1%	36.9%	32.3%
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Clasquin	FR0004152882	KEPLER CHEUVREUX and the issuer have agreed that KEPLER CHEUVREUX will produce and disseminate investment
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Kepler Cheuvreux rating split as of 07 April 2022				
Rating Breakdown	A	В		
Buy	61%	70%		
Hold	30%	22%		
Reduce	5%	0%		
Not Rated/Under Review/Accept Offer	4%	8%		
Total	100%	100%		

Source: Kepler Cheuvreux

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12 months rating history

The below table shows the history of recommendations and target prices changes issued by KEPLER CHEUVREUX research department (Equity and Credit) over a 12 months period.

Company Name	Date	Business Line	Rating	Target Price	Closing Price
Clasquin (EUR)	02/09/2021 08:45	Equity Research	Buy	65.00	57.80
	29/10/2021 07:02	Equity Research	Buy	76.00	71.00

Credit research does not issue target prices. Left intentionally blank.

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Equity research

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KEPLER CHEUVREUX, Amsterdam branch	Autoriteit Financiële Markten	AFM
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