

# Clasquin Buy

### Equity Research from Kepler Cheuvreux

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### **Baptiste de Leudeville**

MCap: EUR136.9m

Equity Research Analyst +33 1 53 65 36 55 bdeleudeville@keplercheuvreux.com

### France | Support services

Target Price: EUR70.00 (79.00)
Current Price: EUR59.80
Up/downside: 17.1%
Market data: 30 January 2023

 Change in TP:
 -11.4%

 Change in Sales:
 -0.6% 22E/-8.5% 23E

 Change in Adj. EBIT:
 6.0% 22E/-35.8% 23E

 Change in Adj. EPS:
 6.5% 22E/-43.1% 23E

Bloomberg: ALCLA FP Reuters: ALCLA.PA
Free float 45.0%
Avg. daily volume (EURm) 0.1
YTD abs performance 0.3%
52-week high/low (EUR) 75.80/45.60

## Harder landing factored in

### Why this report?

We cut our gross profit and profit estimates on lower volumes and yields as we factor in a more prudent economic outlook and the rapid normalisation of freight rates. We believe that the normalisation of the business environment is largely priced in by the stock market. We still consider Clasquin a high-quality small cap in the freight forwarding /logistics industry. Buy, TP cut from EUR79 to EUR70.

### **Key findings**

- The business environment is normalising. Shipping activity is slowing down. The quick drop in freight rates indicates more fluid shipping activity around the world. We adjust our estimates to reflect that reality.
- The prospect of lower profits in 2023 already seems to be priced in. Despite the rebound in the share price since Q4 2022, we still see some upside.
- A rosy scenario would include a cargo surge this summer once inventories have been depleted. This would leave upside to our estimates.

### **Deconstructing the forecasts**

- We cut our GP and EBIT estimates for 2023 by 9% and 36%.
- We forecast a 14% decline in gross profit this year, along with an operating margin of c. 15% (nearly a 10% drop from the record level of 2022).
- The forecast FCF of EUR10-15 over the next few years should feed future growth.

FY to 31/12 (EUR)	12/22E	12/23E	12/24E
Sales (m)	842.7	727.4	734.8
EBITDA adj (m)	42.7	24.5	25.4
EBIT adj (m)	34.2	17.4	18.6
Net profit adj (m)	19.9	8.6	9.4
Net financial debt (m)	-0.1	0.0	-9.5
FCF (m)	24.5	18.9	14.0
EPS adj. and ful. dil.	8.62	3.74	4.09
Consensus EPS	8.55	4.53	4.99
Net dividend	3.48	1.51	1.65
FY to 31/12	12/22E	12/23E	12/24E
P/E adj and ful. dil.	6.9	16.0	14.6
EV/EBITDA	3.8	6.6	6.1
EV/EBIT	4.8	9.4	8.3
FCF yield	17.9%	13.8%	10.3%
Dividend yield	5.8%	2.5%	2.8%
ND(F+IFRS16)/EBITDA	0.3	0.5	0.1
		0.00/	12.00/
Gearing	-0.2%	0.0%	-13.9%
Gearing ROIC	-0.2% 28.8%		
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### **Investment case**

- Clasquin is a top-quality company that primarily bases its success on differentiated and highly attractive positioning in the freight forwarding industry. Clasquin has been implementing a well-functioning growth model with success, as evidenced by a robust 14% gross profit CAGR since 2015.
- Successful strategy execution: 1) well-led international expansion, 2) development of niche expertise and verticals (wine & spirits, art shipping, etc.) 3) smart M&A, 4) addition of value-added services for customers.
- In 2021-22, Clasquin took advantage of the powerful recovery in global demand and the massive disruption of supply chains. We expect some kind of normalisation in 2023-24.

### **Catalysts**

- Surge in freight rates due to high demand and tight supply chain conditions.
- Broader offering (logistics, supply chain, digital offer).
- Business ramp-up in fast-growing regions for trade.

### Valuation methodology

- DCF (8.5% WACC, 2% terminal growth, 16% LT EBIT/GP).
- Peers (applying structural discount to account for smaller size and lower liquidity).

### Risks to our rating

- Improving supply chain conditions create less favourable pricing environment.
- Freight capacity exceeding demand.
- Decreasing consumption and world trade.

Kepler Cheuvreux and the issuer have agreed that Kepler Cheuvreux will produce and disseminate investment research on the said issuer as a service to the issuer.

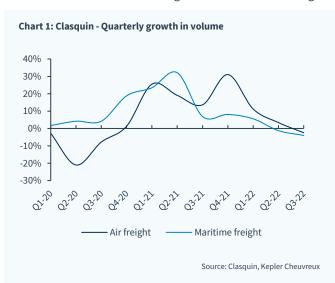
### Accounting for a faster normalisation of business conditions

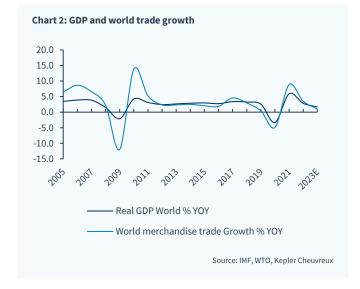
We cut our estimates after factoring in a steeper correction in demand and rates in 2023 amid a shakier economic environment. The normalisation of freight rates has occurred sooner than we expected. 2021 and 2022 were exceptional years. Clasquin took great advantage of the powerful recovery in global demand for goods in the wake of the health crisis and the massive disruption of supply chains.

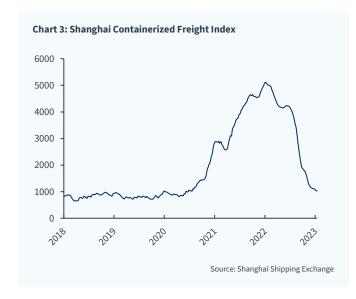
The greater complexity of flows spurred by the health crisis created unprecedented opportunities for Clasquin to offer custom-made solutions to its clients at a premium (e.g. dedicated cargo solutions). The high volume/high freight rates combo that drove Clasquin's profit to all-time high has come to an end and normalisation is underway.

Volumes started to lose some momentum in the second half of 2022 before declining in Q3 against very tough comps last year. World trade is expected to remain subdued in 2023 as multiple shocks weigh on the global economy (high energy prices and tighter monetary policies are expected to weigh on household spending and manufacturing costs, among other reasons). For 2023, WTO economists predict global merchandise trade volumes will grow by 1.0% in 2023, down from the previous estimate of 3.4%.

The freight rates have fallen quickly from the top of December 2021-January 2022, driving a global recession and a large inventory correction.









There are two competing scenarios for 2023. Either the recession is mild, and it is acceptable to envision a cargo surge next summer, which would lead to a new spot rate spike once the inventories have been depleted. Or the recession turns out to be deeper and more prolonged, leading to subdued demand next year, and therefore a cargo surge could only materialise in the lead up to the 2024 Chinese New Year.

We cut our gross profit estimates by 9% and 6% in 2023 and 2024, respectively, after accounting for a harder landing for freight rates and a sharper decline in growth. The exceptional volume seen in 2021 and 2022 will be difficult to replicate this year. We factor in a 4% and 5% decline in air and sea freight volumes in 2023, followed by a return to positive growth in 2024. As supply chain conditions improve and freight rates drop, we forecast that Clasquin will have to deal with increasingly less complex demand and better pricing conditions. As a result, gross profit yields will also fall from the exceptional levels of 2022.

Combining estimates on volume and GP yields, we derive a 14% decrease in gross profit for2023 (-20% LFL) followed by limited growth in 2024. We have integrated the recent acquisition of Timar Group into our estimates (assuming EUR10m in additional GP in the Road brokerage business).

	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E	2025E
Air(T)	50,586	53,402	63,446	69,466	62,865	58,113	71,257	72,326	69,433	70,127	72,231
Change	3%	6%	19%	9%	-10%	-8%	23%	1.5%	-4.0%	1.0%	3.0%
Sea (TEU)	122,884	144,147	168,832	199,473	217,530	233,554	272,554	268,466	255,042	257,593	265,321
Change	18%	17%	17%	18%	9%	7%	17%	-1.5%	-5.0%	1.0%	3.0%

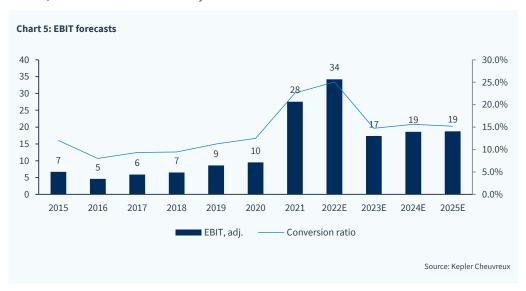
Table 2: GP/volun	ne										
	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E	2025E
AIR (GP/T)	378	345	326	338	404	464	499	574	488	463	463
Change	12%	-9%	-5%	4%	19%	15%	8%	15.0%	-15.0%	-5.0%	0.0%
SEA (GP/TEU)	226	192	179	153	154	148	244	280	210	200	200
Change	5%	-15%	-7%	-15%	1%	-4%	64%	15.0%	-25.0%	-5.0%	0.0%
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	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E	2025E
Gross Profit	56	58	63	69	77	76	122	137	118	119	123
Change	27%	4%	9%	9%	11%	-1%	60%	12%	-14%	1%	4%
Change LFL	11%	1%	10%	11%	11%	-5%	58%	13%	-20%	-1%	4%
Air	19	18	21	24	25	27	36	42	34	32	33
Change	15%	-4%	13%	14%	8%	6%	32%	17%	-18%	-4%	3%
Sea	28	28	30	31	34	35	66	75	54	51	53
Change	23%	0%	9%	1%	10%	3%	91%	13%	-29%	-4%	3%
RO/RO	5	7	7	7	9	7	9	13	24	28	30
Change	NA	43%	-1%	9%	18%	-19%	36%	40%	20%	10%	5%
Other	4	5	5	8	9	8	11	6	7	7	7

The EBIT margin for 2022, which has not been disclosed yet, should set record highs (c. 25%). As of 2023, we expect the EBIT margin to return to c. 15% due to the lower gross profit. This must be put in perspective with the record high profitability (i.e. prior to 2021-22). Indeed, a margin of approx. 15% would still be well above 2019 (10.8%) and 2020 (12.6%). In absolute terms, the EBIT forecast for 2023 would still be twice as high as the EBIT reported for 2019.

We believe that Clasquin will manage to maintain an EBIT margin of c. 16%. Clasquin has several levers it can pull to support profitability, such as: 1) a greater share of value-added services (e.g. digital offering, overseas logistics, unconventional freight, special goods); 2) the ramp-up of recently integrated subsidiaries/offices; and 3) the gradual recovery of activities that were seriously impacted during the pandemic (e.g. Fairs & Events).

Overall, we cut our EBIT estimates by 36% and 23% for 2023 and 2024.



### A quality pick in freight forwarding/logistics

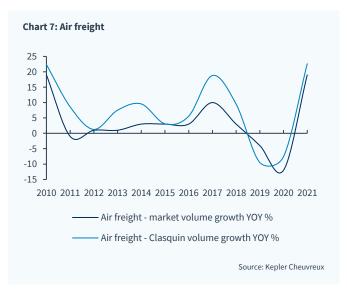
### Attractive story and fundamentals

Regardless of the change in estimates/TP, we are bullish on Clasquin, on both fundamentals and valuation.

Clasquin is a top-quality company that primarily bases its success on a differentiated and highly attractive positioning in the freight-forwarding industry (not a giant, nor a local/regional player) which enables it to offer end-to-end solutions but with higher degrees of flexibility and customisation. Its global footprint (65 offices across 21 countries and 5 continents) and deep offering gives it a competitive advantage over smaller local freight-forwarders.

Clasquin has consistently outperformed the overall market year after year. It is a clear indication of Clasquin's ability to win, retain, and grow customers, as well as its proven management and commercial skills.





Clasquin has been implementing a solid, successful growth model as evidenced by a robust 14% CAGR in gross profit since 2015 (mostly organic). The main drivers have been: 1) well-led international expansion (either organically or via the bolt-on acquisition of smaller players); 2) the development of niche expertise and verticals (wine & spirits, art shipping, fairs & events, perishable goods) where unit value can be significantly higher than general cargo (e.g. textile, standardised products); 3) savvy M&A as a way to enhance the quality and scope of its offering, and/or strengthen the footprint in targeted locations; 4) the addition of value-added services for customers (e.g. consulting in international logistics, collaborative real-time order management tool); and 5) the integration of a sophisticated, scalable transport management system (quotations, tracking, and electronic document management) with a positive impact on employee productivity.

The nature of Clasquin's activities expose it to the swings in world trade momentum. With this in mind, it is interesting to see how Clasquin was able to navigate the pandemic (2020: only 1% decline in GP, +10% in adj. EBIT) and its aftermath (record profit in 2021 and 2022) by seizing the opportunities that emerged from global supply chains that were thrown into disarray.

Clasquin has the means to pursue its growth strategy going forward based on solid its FCF generation (we expect EUR10-15m in the coming years), while maintaining a consistent dividend payment to shareholders.

### Valuation: TP cut from EUR79 to EUR70

We trim our TP from EUR79 to EUR70 due to lower estimates for 2023 and 2024. This TP cut is partly mitigated by the fact we model of a higher normalised level of profitability (15% EBIT margin compared to 13% previously). We use a DCF and peers multiple approach. We believe that the decline in gross profit yields and the continued negative impact from the slowdown in the global economy are now priced in by the stock market.

### Discounted cash flow

The DCF method derives a range of fair equity values that run between EUR64 and EUR76 per share based on varying assumptions for terminal growth and normalised profitability. The central scenario, based on 2% annual growth and a 15% EBIT margin, yields a fair equity value of EUR69. We discount future free cash flows at an 8.5% WACC. According to our estimates, Clasquin will generate free cash flows of EUR10-15m over the next few years (investments of EUR3-4m annually, working capital at 4.5% of sales).

EURm	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Discount factor	1.0	2.0	3.0	4.0	5.0	6.0	7.0	8.0	9.0	10.0
Gross Profit	119	123	128	132	137	142	147	153	158	162
Growth	1.0%	3.6%	3.6%	3.6%	3.6%	3.6%	3.7%	3.7%	3.7%	2.0%
EBIT	19	19	20	21	22	23	24	25	25	26
% of GP	15.6%	15.2%	15.3%	15.9%	16.0%	16.1%	16.2%	16.3%	15.9%	16.0%
NOPAT	12	13	13	14	15	15	16	17	17	17
D&A	2.8	3.0	3.1	3.3	3.4	3.6	3.7	3.9	4.0	4
% of GP	2.4%	2.4%	2.4%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Capex	-2.8	-3.0	-3.1	-3.3	-3.4	-3.6	-3.7	-3.9	-4.0	-4
% of GP	-2.4%	-2.4%	-2.4%	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%	-2.5%
Change in WCR	-2	-1	-1	-1	-1	-1	-1	-2	-2	-2
Free Cash flows	11	11	12	13	13	14	15	15	15	16
Discounted FCF	10	10	9	9	9	9	8	8	7	7
Sum of FCF	79									
Terminal Value	108									
Value of operations	187.0									
(+) Cash 2023E	33									
(-) Debt (incl. lease liabilities) 2023E	44									
(-) Pensions 2023E	1									
(-) Minorities 2023E	6									
Equity value (EURm)	168									
nb shares (m)	2.3									
Equity value per share (EUR)	73									

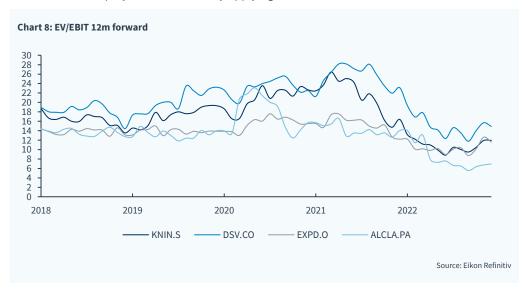
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			g					EBIT/GP	
		1.5%	2.0%	2.5%			15.0%	16.0%	17.0%
WACC	9.0%	64	67	70	WACC	9.0%	64	67	70
	8.7%	67	70	74		8.7%	67	70	73
	8.5%	69	73	77		8.5%	70	73	76
	8.2%	73	77	81		8.2%	73	77	80
	8.0%	76	80	85		8.0%	77	80	84

Table 6: WACC summary	
Pretax cost of debt	3.5%
Marginal tax rate	33%
After tax cost of debt	2.3%
Risk-free rate (Rf)	2.6%
Market Return (Rm)	10.0%
Market premium (Rm-Rf)	7.4%
Beta	1.20
Cost of Equity	11.5%
Debt (% of EV)	33%
Equity (% of EV)	67%
WACC	8.5%
	Source: Kepler Cheuvreux

### Peer multiples

We are using an EV/EBIT on 2023 estimates as a benchmark multiple. Over the previous 5-year period 2018-22, Clasquin was valued at a 22% discount on average versus a peer sample composed of DSV, K+N, and Expeditors. The structural discount primarily reflects the difference in the companies' size and market liquidity, in our view. The discount currently stands at 46%. We obtain a fair equity value of EUR67 by applying a 22% discount.



## **Company description**

Clasquin is an air and sea freight forwarder with a focus on Asia/Europe flows.

### Management

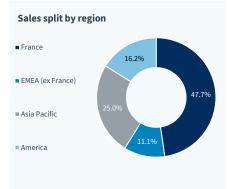
Hugues Morin, CEO Philippe Lons, CFO Laurence Ilhe, General Secretary

### **Key shareholders**

Free float	45.00%
Yves Revol	41.90%
Employees	12.60%
Others	0.50%

### **Key data charts**

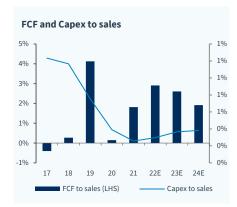












### **SWOT** analysis

### **Strengths**

- International integrated network (US, Europe, Asia).
- Differentiated profile (family-owned business, medium-size company).
- Diversified and balanced customer base (first customer <3% of GP).</li>
- Strong presence in China.

### Weaknesses

- Limited presence in the US.
- Lower volume shipped, GP/volume, and conversion rate than competitors.

### **Opportunities**

- Disruption of global supply chain.
- Development of niche expertise /verticals (e.g. wine, fine arts).
- Broadening of offering (overseas logistics, consulting, etc.).

### **Threats**

- Slowdown in global consumption and world trade.
- Collapse in freight rates.
- Relocation of production in Europe.

Valuation table								Market data	as of: 30 Jan	uary 2023
FY to 31/12 (EUR)	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22E	12/23E	12/24E
Per share data (EUR)										
EPS adjusted	1.45	0.69	1.08	1.21	1.68	2.22	7.60	8.71	3.78	4.13
% Change	57.0%	-52.4%	56.5%	12.3%	38.5%	32.2%	241.9%	14.6%	-56.6%	9.3%
EPS adjusted and fully diluted	1.45	0.69	1.08	1.21	1.68	2.21	7.53	8.62	3.74	4.09
% Change	57.0%	-52.4%	56.5%	12.3%	38.1%	31.8%	240.8%	14.6%	-56.6%	9.3%
EPS reported	1.45	0.69	1.08	1.21	1.68	2.22	7.60	8.71	3.78	4.13
% Change	57.0%	-52.4%	56.5%	12.3%	38.5%	32.2%	241.9%	14.6%	-56.6%	9.3%
EPS Consensus	2.57	0.50	1.04	1.00	7.01	0.01	c 70	8.55	4.53	4.99
Cash flow per share	3.57	0.58	1.04	1.92	7.01	0.91	6.79	11.80	9.44	7.36
Book value per share DPS	9.42 1.25	8.78 0.80	8.57 0.80	9.31 0.65	9.53 0.00	11.68 1.30	17.07 3.40	22.92 3.48	23.76 1.51	26.94 1.65
Number of shares, YE (m)	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3
Nbr of shares, fully diluted, YE (m)	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3
Not of shares, futty diluted, 12 (III)	2.3	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.3
Share price										
Latest price / year end	34.5	28.4	36.0	30.0	35.0	36.7	76.0	59.6	59.8	59.8
52 week high	36.2	35.0	38.2	42.5	38.4	41.2	76.0	75.8	61.0	
52 week low	20.8	23.5	27.3	30.0	29.7	18.5	36.5	45.6	56.4	
Average price (Year)	29.4	29.6	33.2	36.5	34.6	30.7	53.0	60.9	59.8	59.8
Enterprise value (EURm)										
Market capitalisation	67.8	68.2	76.4	84.1	79.7	70.7	121.2	136.9	136.9	136.9
Net financial debt	5.2	11.6	12.7	16.0	29.3	19.8	15.5	-0.1	0.0	-9.5
Pension provisions	0.0	0.0	0.9	0.8	1.1	1.3	1.2	1.2	1.2	1.2
IFRS 16 debt	0.0	0.0	0.0	0.0	9.7	9.0	11.1	11.1	11.1	11.1
Market value of minorities	2.1	3.0	3.2	3.0	4.9	4.0	6.3	6.3	6.3	6.3
MV of equity affiliates (net of tax) Others	0.0	0.0	0.0	0.0 0.9	0.0	0.0	0.0 7.5	0.0	0.0 7.5	0.0 7.5
Enterprise value	0.0 75.1	-1.4 81.4	1.0 94.1	104.8	3.0 127.5	1.2 106.0	162.9	7.5 163.0	163.1	153.6
Litterprise value	75.1	01.4	34.1	104.6	121.5	100.0	102.9	103.0	103.1	155.0
Valuation										
P/E adjusted	20.3	42.9	30.7	30.1	20.6	13.8	7.0	6.9	15.8	14.5
P/E adjusted and fully diluted	20.3	42.9	30.7	30.1	20.6	13.9	7.0	6.9	16.0	14.6
P/E consensus								7.0	13.2	12.0
P/BV	3.1	3.4	3.9	3.9	3.6	2.6	3.1	2.6	2.5	2.2
P/CF	8.2	50.8	31.9	19.0	4.9	33.6	7.8	5.1	6.3	8.1
Dividend yield (%)	4.2%	2.7%	2.4%	1.8%	0.0%	4.2%	6.4%	5.8%	2.5%	2.8%
FCF yield (%)	8.6%	-3.2%	-1.6%	1.0%	17.1%	0.8%	11.2%	17.9%	13.8%	10.3%
ROE (%)	15.6%	7.6%	12.5%	13.6%	17.9%	21.0%	52.7%	43.5%	16.2%	16.3%
ROIC (%)	22.8%	9.3%	10.6%	9.8%	9.1%	10.1%	28.5%	28.8%	14.6%	15.6%
EV/Sales	0.32	0.35	0.32	0.34	0.38	0.27	0.22	0.19	0.22	0.21
EV/EBITDA adj.	9.1	11.5	12.8	11.3	9.2	6.4	4.3	3.8	6.6	6.1
EV/EBIT adj.	11.9	20.3	17.3	18.1	15.4	11.0	6.0	4.8	9.4	8.3
EV/NOPAT	17.4	35.2	28.8	29.4	26.4	16.3	8.1	7.1	14.0	12.3
EV/IC	3.5	2.9	2.8	2.7	1.9	1.7	2.0	2.1	2.0	1.9
ROIC/WACC	2.7	1.1	1.3	1.2	1.1	1.2	3.4	3.4	1.7	1.8
EV/IC over ROIC/WACC	1.3	2.6	2.3	2.3	1.8	1.5	0.6	0.6	1.2	1.1

### **Income statement**

FY to 31/12 (EUR)	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22E	12/23E	12/24E
Sales	234.2	235.0	290.6	308.3	331.3	392.0	752.2	842.7	727.4	734.8
Gross profit	55.6	57.5	62.9	68.9	76.7	76.2	121.9	136.5	117.9	119.1
EBITDA reported	8.2	7.1	7.4	9.3	13.9	16.7	38.2	42.7	24.5	25.4
EBITDA adjusted	8.2	7.1	7.4	9.3	13.9	16.7	38.2	42.7	24.5	25.4
Depreciation and amortisation	-1.7	-2.0	-1.9	-2.8	-5.6	-7.0	-10.8	-8.5	-7.2	-6.8
Goodwill impairment	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other financial result and associates	-0.2	-1.1	0.0	-0.6	-0.1	-0.1	-0.1	0.0	0.0	0.0
EBIT reported	6.3	4.0	5.4	5.8	8.3	9.6	27.3	34.2	17.4	18.6
EBIT adjusted	6.3	4.0	5.4	5.8	8.3	9.6	27.3	34.2	17.4	18.6
Net financial items	1.3	0.6	0.7	0.7	1.0	-0.4	-0.1	-0.1	-0.1	-0.1
Associates	0.1	0.1	0.1	0.1	0.0	0.1	-0.1	-0.1	-0.1	-0.1
Others	-1.5	-1.1	-1.4	-1.1	-1.7	-1.2	-1.9	-1.9	-1.9	-1.9
Earnings before tax	6.2	3.6	4.8	5.5	7.6	8.1	25.1	32.0	15.2	16.4
Tax	-1.9	-1.5	-1.9	-2.1	-3.2	-2.6	-6.1	-10.6	-5.0	-5.4
Net profit from continuing op.	4.2	2.0	2.9	3.4	4.5	5.4	18.9	21.5	10.2	11.0
Net profit from disc. activities	-0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net profit before minorities	4.0	2.0	2.9	3.4	4.5	5.4	18.9	21.5	10.2	11.0
Minorities	-0.6	-0.5	-0.4	-0.6	-0.6	-0.3	-1.5	-1.5	-1.5	-1.5
Net profit reported	3.3	1.6	2.5	2.8	3.9	5.1	17.4	19.9	8.6	9.4
Adjustments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net profit adjusted	3.3	1.6	2.5	2.8	3.9	5.1	17.4	19.9	8.6	9.4
					0.0				0.0	•
Sales % Change	16.1%	0.3%	23.6%	6.1%	7.4%	18.3%	91.9%	12.0%	-13.7%	1.0%
EBITDA reported % Change	80.1%	-13.8%	3.7%	25.7%	49.7%	20.3%	129.0%	11.9%	-42.6%	3.5%
EBITDA adjusted % Change	80.1%	-13.8%	3.7%	25.7%	49.7%	20.3%	129.0%	11.9%	-42.6%	3.5%
EBIT reported % Change	103.1%	-36.2%	35.5%	6.3%	42.9%	16.7%	182.9%	25.5%	-49.2%	6.9%
EBIT adjusted % Change	103.1%	-36.2%	35.5%	6.3%	42.9%	16.7%	182.9%	25.5%	-49.2%	6.9%
Earnings before tax % Change	128.0%	-42.4%	35.7%	14.2%	38.4%	5.9%	210.3%	27.8%	-52.6%	7.9%
Net profit from cont. op. % Change	136.6%	-51.6%	41.4%	17.1%	31.6%	21.7%	248.4%	13.4%	-52.6%	7.9%
Net profit reported % Change	57.2%	-52.5%	56.5%	12.2%	38.6%	32.2%	239.7%	14.6%	-56.6%	9.3%
Net profit adjusted % Change	57.2%	-52.5%	56.5%	12.2%	38.6%	32.2%	239.7%	14.6%	-56.6%	9.3%
Gross profit margin (%)	23.7%	24.5%	21.6%	22.3%	23.2%	19.4%	16.2%	16.2%	16.2%	16.2%
EBITDA margin (%)	3.5%	3.0%	2.5%	3.0%	4.2%	4.3%	5.1%	5.1%	3.4%	3.5%
EBIT margin (%)	2.7%	1.7%	1.9%	1.9%	2.5%	2.5%	3.6%	4.1%	2.4%	2.5%
Net profit margin (%)	1.4%	0.7%	0.9%	0.9%	1.2%	1.3%	2.3%	2.4%	1.2%	1.3%
Tax rate (%)	31.4%	42.4%	39.9%	38.4%	41.5%	32.8%	26.0%	33.0%	33.0%	33.0%
Payout ratio (%)	86.1%	115.8%	74.0%	53.6%	0.0%	58.9%	45.2%	40.4%	40.4%	40.4%
EPS reported (EUR)	1.45	0.69	1.08	1.21	1.68	2.22	7.60	8.71	3.78	4.13
EPS adjusted (EUR)	1.45	0.69	1.08	1.21	1.68	2.22	7.60	8.71	3.78	4.13
EPS adj and fully diluted (EUR)	1.45	0.69	1.08	1.21	1.68	2.21	7.53	8.62	3.74	4.09
DPS (EUR)	1.25	0.80	0.80	0.65	0.00	1.30	3.40	3.48	1.51	1.65
EPS reported % Change	57.0%	-52.4%	56.5%	12.3%	38.5%	32.2%	241.9%	14.6%	-56.6%	9.3%
EPS adjusted % Change	57.0%	-52.4%	56.5%	12.3%	38.5%	32.2%	241.9%	14.6%	-56.6%	9.3%
EPS adj and fully diluted % Change	57.0%	-52.4%	56.5%	12.3%	38.1%	31.8%	240.8%	14.6%	-56.6%	9.3%
DPS % Change	56.3%	-36.0%	0.0%	-18.8%	-chg	+chg	161.5%	2.4%	-56.6%	9.3%
Consensus Sales (EURm)								880.8	810.6	844.5
Consensus EBITDA (EURm)								41.9	25.0	26.3
Consensus EBIT (EURm)								31.0	17.6	19.1
Consensus EPS (EUR)								8.55	4.53	4.99

Cash flow statement								Market data	as of: 30 Jan	uary 2023
FY to 31/12 (EUR)	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22E	12/23E	12/24E
Net profit before minorities	4.0	2.0	2.9	3.4	4.5	5.4	18.9	21.5	10.2	11.0
Depreciation and amortisation	1.5	2.4	2.5	2.5	5.3	6.3	9.5	8.5	7.2	6.8
Goodwill impairment	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Change in working capital	0.2	-2.7	-2.7	-1.6	5.5	-11.6	-17.8	-3.8	3.4	-1.8
Others	2.6	-0.3	-0.3	0.1	0.8	2.0	4.9	0.8	0.8	0.8
Levered post tax CF before capex	8.2	1.3	2.4	4.4	16.2	2.1	15.5	27.0	21.6	16.8
% Change	25.7%	-83.7%	78.4%	84.7%	264.7%	-87.0%	638.3%	73.7%	-20.0%	-22.0%
Capex	-2.4	-3.6	-3.6	-3.6	-2.5	-1.5	-1.9	-2.5	-2.7	-2.8
Free cash flow	5.8	-2.2	-1.2	0.8	13.7	0.6	13.6	24.5	18.9	14.0
% Change	59.1%	-chg	+chg	+chg	1544.9%	-95.8%	2269.2%	79.9%	-22.7%	-25.9%
Acquisitions	-8.7	-0.6	0.0	-1.9	-7.1	0.2	-0.2	0.0	-10.0	0.0
Divestments	0.2	0.0	0.1	0.0	0.0	0.1	0.1	0.0	0.0	0.0
Dividend paid	-2.1	-2.9	-1.9	-2.6	-1.7	-0.6	-3.2	-8.1	-8.2	-3.7
Share buy back	0.0	-4.0	-3.0	-2.0	-1.0	0.0	0.0	0.0	0.0	0.0
Capital increases	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Others	0.9	-0.1	-0.4	-0.1	-0.2	-2.5	-1.2	-0.8	-0.8	-0.8
Change in net financial debt	3.2	9.9	6.5	5.7	-3.7	2.2	-9.2	-15.6	0.1	-9.5
Change in cash and cash equiv.	7.3	1.5	-1.7	3.0	5.3	-2.7	11.6	5.6	-10.1	-0.5
Attributable FCF	5.8	-2.2	-1.2	0.8	13.7	0.6	13.6	24.5	18.9	14.0
Cash flow per share (EUR)	3.57	0.58	1.04	1.92	7.01	0.91	6.79	11.80	9.44	7.36
% Change	25.5%	-83.7%	78.4%	84.9%	264.4%	-87.0%	643.1%	73.7%	-20.0%	-22.0%
FCF per share (EUR)	2.54	-0.96	-0.52	0.36	5.93	0.25	5.95	10.71	8.28	6.13
% Change	58.8%	-chg	+chg	+chg	1543.5%	-95.8%	2284.7%	79.9%	-22.7%	-25.9%
Capex / Sales (%)	1.0%	1.5%	1.2%	1.2%	0.8%	0.4%	0.3%	0.3%	0.4%	0.4%
Capex / D&A (%)	136.7%	180.7%	188.4%	126.9%	45.0%	22.0%	17.9%	29.4%	37.1%	41.2%
Cash flow / Sales (%)	3.5%	0.6%	0.8%	1.4%	4.9%	0.5%	2.1%	3.2%	3.0%	2.3%
FCF / Sales (%)	2.5%	-0.9%	-0.4%	0.3%	4.1%	0.1%	1.8%	2.9%	2.6%	1.9%
FCF Yield (%)	8.6%	-3.2%	-1.6%	1.0%	17.1%	0.8%	11.2%	17.9%	13.8%	10.3%
Unlevered FCF Yield (%)	8.0%	-2.6%	-1.1%	0.9%	10.8%	1.1%	8.7%	15.4%	12.0%	9.5%



### **Balance sheet**

FY to 31/12 (EUR)	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22E	12/23E	12/24E
Cash and cash equivalents	20.5	21.9	20.2	23.2	28.5	25.8	37.4	43.0	32.8	32.3
Inventories	-6.0	-5.0	-4.0	-3.0	-2.0	-1.0	0.0	0.0	0.0	1.0
Accounts receivable	62.6	65.5	73.6	79.9	79.8	88.3	180.2	201.9	182.4	192.6
Other current assets	3.4	3.4	5.5	6.8	18.2	35.2	18.7	21.0	19.0	20.0
Current assets	80.4	85.8	95.3	106.9	124.5	148.2	236.3	265.9	234.2	245.9
Tangible assets	3.8	5.2	5.1	5.7	14.9	13.5	16.9	12.9	9.9	7.2
Goodwill	14.2	15.0	14.7	16.3	24.5	23.7	26.7	26.7	36.7	36.7
Other Intangible assets	3.1	4.1	4.9	5.7	6.2	5.9	5.6	3.6	2.1	0.7
Financial assets	0.7	0.1	0.2	0.1	0.1	0.1	0.0	0.0	0.0	0.0
Other non-current assets	2.2	2.7	2.6	2.5	2.2	2.7	2.5	2.5	2.5	2.5
Non-current assets	23.9	27.0	27.4	30.3	47.8	45.9	51.6	45.6	51.1	47.1
Short term debt	7.9	14.0	18.6	25.0	39.5	8.2	17.8	12.8	7.8	2.8
Accounts payable	50.7	49.9	53.5	61.6	73.0	86.3	126.7	142.0	128.3	135.4
Other short term liabilities	9.0	10.0	12.9	10.8	0.8	18.3	40.6	45.5	41.1	43.4
Current liabilities	67.6	73.8	85.0	97.4	113.3	112.8	185.1	200.2	177.1	181.6
Long term debt	17.8	19.6	14.4	14.2	18.3	37.3	35.1	30.1	25.1	20.1
Pension provisions	0.0	0.0	0.9	0.8	1.1	1.3	1.2	1.2	1.2	1.2
IFRS16 Debt	0.0	0.0	0.0	0.0	9.7	9.0	11.1	11.1	11.1	11.1
Other long term provisions	-6.0	-5.0	-4.0	-3.0	-2.0	-1.0	0.0	0.0	0.0	1.0
Other long term liabilities	1.1	1.2	3.6	3.3	5.1	3.8	10.0	10.0	10.0	10.0
Non-current liabilities	12.9	15.8	14.9	15.3	32.2	50.4	57.5	52.5	47.5	43.5
Shareholders' equity	21.7	20.2	19.7	21.4	21.9	26.9	39.1	52.5	54.4	61.7
Minority interests	2.1	3.0	3.2	3.0	4.9	4.0	6.3	6.3	6.3	6.3
Total equity	23.8	23.2	22.9	24.5	26.8	30.9	45.4	58.8	60.7	68.0
Balance sheet total	104.3	112.8	122.7	137.2	172.3	194.2	288.0	311.5	285.3	293.1
% Change	15.1%	8.1%	8.8%	11.8%	25.6%	12.7%	48.3%	8.2%	-8.4%	2.7%
Book value per share (EUR)	9.42	8.78	8.57	9.31	9.53	11.68	17.07	22.92	23.76	26.94
% Change	2.3%	-6.9%	-2.4%	8.7%	2.3%	22.6%	46.1%	34.3%	3.7%	13.4%
Net financial debt	5.2	11.6	12.7	16.0	29.3	19.8	15.5	-0.1	0.0	-9.5
IFRS16 Debt	0.0	0.0	0.0	0.0	9.7	9.0	11.1	11.1	11.1	11.1
Pension provisions	0.0	0.0	0.9	0.8	1.1	1.3	1.2	1.2	1.2	1.2
Others	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net debt	5.2	11.6	13.6	16.8	40.0	30.0	27.8	12.2	12.4	2.9
Net fi. debt (+IFRS16) / EBITDA (x)	0.6	1.6	1.7	1.7	2.8	1.7	0.7	0.3	0.5	0.1
Trade working capital	5.9	10.6	16.1	15.3	4.8	1.0	53.5	59.9	54.1	58.2
Net working capital	0.2	4.0	8.7	11.3	22.1	17.9	31.6	35.4	32.0	34.8
NWC/Sales	0.1%	1.7%	3.0%	3.7%	6.7%	4.6%	4.2%	4.2%	4.4%	4.7%
Inventories/sales	-2.6%	-2.1%	-1.4%	-1.0%	-0.6%	-0.3%	0.0%	0.0%	0.0%	0.1%
Invested capital	21.3	28.3	33.3	39.0	67.7	61.0	80.7	78.5	80.6	79.4
Net fin. debt / FCF (x)	0.9	-5.3	-10.7	19.2	2.1	34.4	1.1	0.0	0.0	-0.7
Gearing (%)	21.9%	50.0%	55.7%	65.2%	109.2%	63.9%	34.1%	-0.2%	0.0%	-13.9%
Goodwill / Equity (%)	59.7%	64.6%	64.4%	66.7%	91.3%	76.6%	58.7%	45.4%	60.4%	53.9%
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Company Name	ISIN	Disclosure
Clasquin	FR0004152882	KEPLER CHEUVREUX and the issuer have agreed that KEPLER CHEUVREUX will produce and disseminate investment
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Name of the Research Analyst(s): Baptiste de Leudeville

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<u> </u>					
Kepler Cheuvreux rating split as of 31 January 2023					
Rating Breakdown	A	В			
Buy	58%	69%			
Hold	33%	27%			
Reduce	6%	0%			
Not Rated/Under Review/Accept Offer	3%	4%			
Total	100%	100%			

Source: Kepler Cheuvreux

A: % of all research recommendations

B: % of issuers to which material services of investment firms are supplied

### 12 months rating history

The below table shows the history of recommendations and target prices changes issued by KEPLER CHEUVREUX research department (Equity and Credit) over a 12 months period.

Company Name	Date	<b>Business Line</b>	Rating	Target Price	Closing Price
Clasquin (EUR)	07/04/2022 05:02	Equity Research	Buy	79.00	69.00

Credit research does not issue target prices. Left intentionally blank.

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### **Equity research**

### **Rating system**

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Buy: The minimum expected upside is 10% over next 12 months (the minimum required upside could be higher in light of the company's risk profile).

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Reduce: There is an expected downside.

Accept offer: In the context of a total or partial take-over bid, squeeze-out or similar share purchase proposals, the offer price is considered to be fairly valuing the shares.

Reject offer: In the context of a total or partial take-over bid, squeeze-out or similar share purchase proposals, the offered price is considered to be undervaluing the shares.

**Under review:** An event occurred with an expected significant impact on our target price and we cannot issue a recommendation before having processed that new information and/or without a new share price reference.

Not rated: The stock is not covered.

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### Regulators

Location	Regulator	Abbreviation
KEPLER CHEUVREUX S.A - France	Autorité des Marchés Financiers	AMF
KEPLER CHEUVREUX, Sucursal en España	Comisión Nacional del Mercado de Valores	CNMV
KEPLER CHEUVREUX, Frankfurt branch	Bundesanstalt für Finanzdienstleistungsaufsicht	BaFin
KEPLER CHEUVREUX, Milan branch	Commissione Nazionale per le Società e la Borsa	CONSOB
KEPLER CHEUVREUX, Amsterdam branch	Autoriteit Financiële Markten	AFM
Kepler Capital Markets SA - Switzerland, Zurich branch	Swiss Financial Market Supervisory Authority	FINMA
Kepler Capital Markets, Inc.	Financial Industry Regulatory Authority	FINRA
KEPLER CHEUVREUX, London branch	Financial Conduct Authority	FCA
KEPLER CHEUVREUX, Vienna branch	Austrian Financial Services Authority	FMA
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### Europe



### Amsterdam

Kepler Cheuvreux Benelux Johannes Vermeerstraat 9 1071 DK Amsterdam +31 20 563 2365



### **Brussels**

Kepler Cheuvreux Belgium Rogier Tower Place Rogier 11 1210 Brussels

+32 11 491460



### Frankfurt

Kepler Cheuvreux Germany Taunusanlage 19 60325 Frankfurt

+49 69 756 960



### Geneva

Kepler Cheuvreux SA Avenue Perdtemps 23, 1260 Nyon Switzerland

+41 22361 5151



### London

Kepler Cheuvreux UK 5th Floor 95 Gresham Street London EC2V 7NA

+44 20 7621 5100



Kepler Cheuvreux Espana Paseo de la Castellana, 52 28046 Madrid

+34 914 36 5100



### Milan

Kepler Cheuvreux Italia Via C. Cornaggia 10 20123 Milan

+39 02 8550 7201



### Oslo

Kepler Cheuvreux Norway Filipstad Brygge 1 Pb. 1671 Vika 0120 Oslo

+47 23 13 9080

### Paris

Kepler Cheuvreux France 112 Avenue Kleber 75016 Paris

+33 1 53 65 35 00



### Stockholm

Kepler Cheuvreux Sweden Malmskillnadsgatan 23 11157 Stockholm

+46 8 723 51 00



### Vienna

Kepler Cheuvreux Austria Schottenring 16/2 1010 Vienna

+43 1 537 124 147



Kepler Cheuvreux Switzerland Stadelhoferstrasse 22 8001 Zurich

+41 43 333 66 66

### **North America**



### New York

Kepler Capital Markets, Inc. Tower 49 12 East 49th Street, Floor 36 10017 New York, NY USA

+1 212 710 7600

