

### Clasquin

Indy - Trucking / France

Company results

Target Price EUR 22.00
Expected performance (12 mth) 20.2%
BUY EUR 18.31 (Closing price 30-Aug-07)

# Company Contact: strong sales and gross profit in 2007 as expected

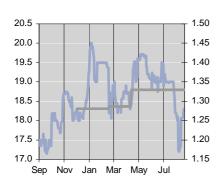
31 August 2007

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#### Opinion on qualitative criteria

Accounting	Local reporting
Quality of track record	Neutral
Solvency	High
Currency risk	Neutral
Risk of asset write-off	Low

### Share price performance/EPS revision (FITP) Price Fortis EPS est. 2007



Source: JCF, Fortis Equity Research

Market capitalisation (EUR m)	40.8
No. of shares (m)	2.2
Free float	28.0%
1/3/12 mth perf. (%)	(3.6)/(5.6)/6.8
High/low 52 weeks (EUR)	20.00/17.14
Next results due	2 October 2007
Price/book value (x)	3.1
Volatility (ß) (5yrs/)	
Reuters symbol	ALC PA
Bloomberg symbol	ALCLA FP
Website	www.clasquin.com

Thanks to the buoyant growth of the Sea division, the group posted an acceleration of its sales growth in Q2 (+14% after +11.6% in Q1). H1 sales thus came out at EUR57m, up 13%, slightly above our forecasts of EUR56m. In terms of gross profit, performance is in line with our estimates of EUR12.8m (margin impacted by fuel price increase). As H1 performance is in line with guidance, management reiterated its target of double-digit sales growth for 2007, which we had already integrated into our estimates (sales expected up 12%), we have thus maintained our forecasts for Clasquin. We consider that in view of the potential offered by the group (net result CAGR of 17% for the next two years expected and major external growth targeted), the current discount is too high (43% vs. peers for EV/EBIT multiples) and should gradually decrease. BUY opinion and EUR22 target price reiterated.

### Acceleration in sales growth over Q2

Thanks to the buoyant growth of the Sea division, the group posted an acceleration of its sales growth in Q2 (+14% after +11.6% in Q1). H1 sales thus came out at EUR57m, up 13%, slightly above our forecasts of EUR56m. In terms of gross profit, performance is in line with our estimates of EUR12.8m (margin impacted by fuel price increase).

Year to December	2005	2006	2007e	2008e	2009e
Sales (EUR m)	92.3	106.2	118.9	126.1	131.1
EBITDA (EUR m)	4.3	4.6	5.1	5.9	6.6
Net profit excl. extr. & amort. (EUR m)	2.1	2.6	3.0	3.5	4.1
Net profit (EUR m)	2.1	2.5	2.9	3.5	4.0
EBITDA margin (%)	4.7	4.4	4.3	4.7	5.0
ROCE (incl. goodwill) (%)	28.0	26.1	28.6	33.6	38.5
Net gearing (%)	75.1	(15.0)	(27.0)	(39.4)	(48.7)
EPS before extr. & amort. (EUR)		2.30	1.33	1.57	1.82
EPS (EUR)		2.28	1.32	1.56	1.81
DPS (EUR)	0.00	0.28	0.34	0.39	0.45
% change sales	30.7	15.0	12.0	6.0	4.0
% change EPS (excl. extr. & amort.)			(42.3)	18.4	15.5
EV/Sales		0.37	0.31	0.27	0.24
EV/EBITDA		8.4	7.2	5.8	4.7
P/E (excl. extr. & amort.)		7.7	13.8	11.6	10.1
P/E		7.8	13.9	11.7	10.1
PE/growth (excl. extr.)				nmf	0.6
Free cash flow yield (%)		4.5	6.2	8.9	10.0

H1 sales and gross profit								
EURm	1Q06	2Q06	1н06	1Q07	2Q07e	2Q07	1Н07е	1H07
Sales	23.7	26.9	50.6	26.5	29.7	30.7	56.2	57.2
Growth	22.0%	19.9%	20.8%	11.6%	10.3%	14.1%	11.0%	13.0%
Gross profit	5.5	6.1	11.6	6.1	6.9	6.7	13.0	12.8
Growth	17.0%	12.7%	14.7%	10.1%	12.8%	9.8%	11.5%	9.9%
% of sales	23.4%	22.7%	23.0%	23.0%	23.2%	21.8%	23.1%	22.4%

Sources: Clasquin, Fortis

## Double-digit growth target maintained, BUY opinion reiterated

As H1 performance is in line with guidance, management reiterated its target of double-digit sales growth for 2007, which we had already integrated into our estimates, we have thus maintained our forecasts on Clasquin.

Clasquin is still trading at a 43% discount compared with its European peers (Kuehne Nagel and Panalpina) in terms of EV/EBIT multiples. Although Clasquin's small size and lower liquidity may justify a discount (25% in our estimates), we consider that in view of the potential offered by the group (net result CAGR of 17% for the next two years expected and major external growth targeted), the current discount is too high and should gradually decrease. We thus reiterate our BUY opinion and our EUR22 target price (based on DCF, peer comparison and transaction multiples).

Peers										
	Sales 06	EBIT/Sale	Price (on 31/08/07	MC (EURm)	PE 07	PE 08	EV/Sale s 07	EV/Sale	EV/EBIT	EV/EBIT
Panalpina Welttransport	4,805	4.1	130.5	3,263	21.3	18.2	0.58	0.53	14.2	12.3
Kuehne Nagel	9,248	4.4	68.7	8,247	23.2	19.9	0.75	0.64	17.0	14.1
Average					22.2	19.1	0.66	0.58	15.6	13.2
Clasquin	106	3.2	18.9	42	14.2	12.0	0.32	0.28	9.3	7.2

Sources: Jcf, Fortis

Not color	2003	2004	2005	2006	2007e	2008e	2009e
Net sales	65.1	70.6	92.3	106.2	118.9	126.1	131.1
Other income	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Personnel costs	(9.0)	(9.7)	(12.0)	(14.1)	(15.5)	(16.2)	(16.7)
Other operating costs	(53.8)	(57.7)	(76.0)	(87.4)	(98.4)	(104.0)	(107.8)
EBITDA	2.3	3.2	4.3	4.6	5.1	5.9	6.6
Depreciation	(1.1)	(1.2)	(1.0)	(1.2)	(1.0)	(0.9)	(0.9)
EBITA	1.1	2.1	3.3	3.5	4.2	4.9	5.7
Reported provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)
EBIT	1.1	2.1	3.3	3.4	4.1	4.9	5.6
Net financials	(0.3)	(0.3)	(0.4)	0.0	0.0	0.1	0.2
Profit Before Taxes (PBT)	0.5	1.3	2.7	3.4	4.1	5.0	5.8
Taxes	(0.2)	(0.2)	(0.6)	(0.8)	(1.2)	(1.5)	(1.7)
Income from associates	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Minorities	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)
Net profit before extraordinaries	0.3	1.1	2.1	2.5 (0.1)	2.9 0.0	3.5 0.0	4.0 0.0
Extraordinary items  Net reported profit	(0.3) 0.3	(0.4) 1.1	(0.2) 2.1	2.5	2.9	3.5	4.0
Net reported profit	0.3	1.1	2.1	2.5	2.9	3.5	4.0
% change in Sales		8.5	30.7	15.0	12.0	6.0	4.0
% change in EBITDA		42.8	32.3	7.8	10.4	15.1	11.8
% change in EBITA		84.6	60.4	4.3	19.8	18.7	14.6
% change in PBT		152.7	103.4	25.4	22.0	21.3	15.6
% change in Net profit before extraordinaries		316.7	86.3	21.6	15.6	18.6	15.7
Cash Flow Statement (EUR m)	2003	2004	2005	2006	2007e	2008e	2009e
EBITDA — — — — — — — — — — — — — — — — — — —	2.3	3.2	4.3	4.6	5.1	5.9	6.6
Change in provisions excluding tax provisions	(0.0)	0.1	0.2	(0.0)	0.0	0.0	0.0
Change in net working capital	0.7	0.0	(3.7)	(0.6)	(0.4)	0.2	0.1
Gross operating cash flow	2.9	3.3	0.8	4.0	4.7	6.1	6.7
Taxes paid	(0.2)	(0.2)	(0.6)	(8.0)	(1.2)	(1.5)	(1.7)
Capex	(0.8)	(0.6)	(1.1)	(1.2)	(1.0)	(1.0)	(1.0)
Free cash flow	1.9	2.5	(0.9)	2.0	2.5	3.5	3.9
Net interest received	(0.4)	(0.3)	(0.3)	(0.2)	0.1	0.1	0.2
Other	0.0	(0.0)	(0.0)	0.0	0.0	0.0	0.0
Acquisitions	(0.1)	(0.0)	(0.1)	(0.1)	0.0	0.0	0.0
Divestments	0.0	0.0	0.0	0.1	0.0	0.0	0.0
Share issues/buybacks	0.0	2.0	0.0	4.2	0.0	0.0	0.0
Dividend (adj. stock dividend)	(0.0)	0.0	0.0	(0.5)	(0.6)	(0.8)	(0.9)
Extraordinary items (after tax)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Change in interest-bearing debt	(0.9) 0.5	0.8 4.9	(0.1)	0.8 6.3	(0.6) 1.4	(0.5) 2.3	(0.5)
Change in cash & cash equivalents	0.5	4.9	(1.4)	0.3	1.4	2.3	2.1
Balance Sheet (EUR m)	2003	2004	2005	2006	2007e	2008e	2009e
Net intangible fixed assets	1.7	1.4	1.3	1.3	1.3	1.3	1.2
Net tangible fixed assets	0.8	0.7	1.0	1.1	1.1	1.2	1.3
Financials fixed assets (FFA)	0.3	0.3	0.4	0.3	0.3	0.3	0.3
Inventories	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Trade debtors	12.8	16.4	24.7	29.8	31.4	30.7	30.3
Other debtors	4.5	4.5	5.4	3.5	3.6	3.6	3.5
Cash & securities	(2.9)	1.0	0.1	5.6	6.9	9.2	11.7
Total Assets	17.3	24.2	32.8	41.6	44.8	46.2	48.4
Shareholder's equity	(0.3)	2.7	4.8	11.0	13.3	16.1	19.2
Other equity	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Minorities	0.1	0.1	0.2	0.2	0.2	0.2	0.2
Provisions	0.5	0.6	0.5	0.7	0.7	0.5	0.4
Long-term interest bearing debt	0.9	2.0	2.1	2.5	2.3	1.6	1.0
	1.8	0.9	1.7	1.4	1.0	1.2	1.3
Short-term interest bearing debt		15.9	20.4	22.4	23.6	23.0	22.8
Trade creditors	12.6			_	_		
Trade creditors Other non-interest bearing liabilities	12.6 1.7 17.3	2.0	3.0 32.8	3.5 41.6	3.7 44.8	3.6 46.2	3.6 48.4
Trade creditors Other non-interest bearing liabilities Total Liabilities & Capital	1.7			41.6	44.8	3.6 46.2	48.4
Trade creditors Other non-interest bearing liabilities Total Liabilities & Capital Enterprise Value (EV)	1.7	2.0		41.6 39.0	44.8 37.0	3.6 46.2 34.3	48.4 31.2
Trade creditors Other non-interest bearing liabilities Total Liabilities & Capital Enterprise Value (EV) Net debt/(Net cash)	1.7 17.3 5.6	2.0 24.2 2.0	32.8	41.6 39.0 (1.7)	44.8 37.0 (3.7)	3.6 46.2 34.3 (6.4)	48.4 31.2 (9.5)
Trade creditors Other non-interest bearing liabilities Total Liabilities & Capital Enterprise Value (EV)	1.7 17.3	2.0 24.2	32.8	41.6 39.0	44.8 37.0	3.6 46.2 34.3	48.4 31.2
Trade creditors Other non-interest bearing liabilities Total Liabilities & Capital Enterprise Value (EV) Net debt/(Net cash) Capital Employed incl. goodwill (avg.)	1.7 17.3 5.6 5.6	2.0 24.2 2.0 5.2	32.8 3.7 9.1	41.6 39.0 (1.7) 10.0	44.8 37.0 (3.7) 10.4	3.6 46.2 34.3 (6.4) 10.3	48.4 31.2 (9.5) 10.3
Trade creditors Other non-interest bearing liabilities Total Liabilities & Capital Enterprise Value (EV) Net debt/(Net cash) Capital Employed incl. goodwill (avg.) Cumulative goodwill (as of 1991)	1.7 17.3 5.6 5.6 0.2	2.0 24.2 2.0 5.2 0.3	32.8 3.7 9.1 0.3	41.6 39.0 (1.7) 10.0 0.3	44.8 37.0 (3.7) 10.4 0.3	3.6 46.2 34.3 (6.4) 10.3 0.3	48.4 31.2 (9.5) 10.3 0.3
Trade creditors Other non-interest bearing liabilities Total Liabilities & Capital Enterprise Value (EV) Net debt/(Net cash) Capital Employed incl. goodwill (avg.) Cumulative goodwill (as of 1991) Capital Employed (avg.)	1.7 17.3 5.6 5.6 0.2 5.6	2.0 24.2 2.0 5.2 0.3 5.1	32.8 3.7 9.1 0.3 8.9	41.6 39.0 (1.7) 10.0 0.3 9.8	44.8 37.0 (3.7) 10.4 0.3 10.2	3.6 46.2 34.3 (6.4) 10.3 0.3 10.0	48.4 31.2 (9.5) 10.3 0.3 10.0

Per Share Desir EURI   200								
Post of sharmer injoy altered injoy   100   100   101   122   2	Per Share Data (EUR)	2003	2004	2005	2006	2007e	2008e	2009e
Despende Water En]   19   19   19   19   19   19   19   1	Avg. no. of shares (m)	0.0	0.0	0.0	1.1	2.2	2.2	2.2
Page	Eoy. no. of shares (m)	0.0	0.0	0.0	2.2	2.2	2.2	2.2
March   Marc	Avg. no. of shares fully diluted (m)	0.0	0.0	0.0	1.1	2.2	2.2	2.2
March   Marc	Enterprise Value (EV)				17 47	16.60	15.37	14 01
Page		hiah	high	high				
BEITCA		_	_	_				
EBIT	EBITDA	-	_	_				
Ne profit before eart. & amort. (EIIC)   1.20   1	ЕВІТА	high	high	high	3.12	1.87	2.22	2.54
Ne print before extracriantes (EUR)	EBIT	high	high	high	3.09	1.85	2.20	2.53
Cash Pixel (EUP)	Net profit before extr. & amort. (EUR)				2.30	1.33	1.57	1.82
Cook Disched EUR)	Net profit before extraordinaries (EUR)				2.28	1.32	1.56	1.81
Book seat EURIP   high   hig	•							
Major   Maj	,	0.00	0.00	0.00				
Fee Cashing in FDRS before estri. & amort.   1,14   1,59   1,76   1,76   1,14   1,59   1,76   1,76   1,14   1,55   1,76   1,76   1,14   1,55   1,76   1,14   1,55   1,76   1,14   1,15   1,1	• •							
% change in EPS before exit. & amort.         (2.31)         18.44         15.53           Valuation         2003         2004         2005         2006         2007e         2008e         2008e           PIE (exct. exit. & amort.)         7.7         13.8         11.6         10.1           PIE (exct. exit. & amort.)         2.7         13.8         11.6         10.1           PIE (exct. exit. & amort.)         3.7         13.8         11.6         10.1           PIE (exct. exit. & amort.)         3.7         13.8         11.6         10.1           PIE (exct. exit. & amort.)         3.7         15.6         10.4         92.8         82.2         2.1           Dividency (yaid (%)         4.5         1.6         18.8         2.1         2.5         2.1           EVEBITA (b)         4.0         3.0         3.0         3.0         2.2         2.8         4.7         2.8         4.7         2.8         4.7         2.8         4.7         2.8         4.7         3.5         3.5         3.5         3.5         3.5         4.0         3.0         3.0         3.0         3.0         3.0         3.0         3.0         3.0         3.0         3.0         3.0 <t< td=""><td></td><td>-</td><td>_</td><td>_</td><td></td><td></td><td></td><td></td></t<>		-	_	_				
Pic Birct Lett. & amort.	FIEE CASII FIUW	riigri	nign	riigri	1.77	1.14	1.59	1.76
P(Equal castr. & amont.)   13,8   11,6   10,1   P(CF (v)   10,6   10,4   0,2   8.2   P(Equal castr. & amont.)   13,8   11,6   10,1   P(CF (v)   13,8   13,6   10,1   P(EQ (v)   13,8   13,6   10,2   P(EQ (v)   14,6   14,8   12,1   2.5   P(Eq cash flow yield (%)   14,6   14,8   2.1   2.5   P(Eq cash flow yield (%)   14,6   14,8   2.1   2.5   P(EQ (v)   14,6   14,8   14,1   2.5   P(EQ (v)   14,1   14,1   14,1   14,1   14,1   14,1   P(EQ (v)	% change in EPS before extr. & amort.					(42.31)	18.44	15.53
P(Equal castr. & amont.)   10.1								
PCP (γ)   10,000	Valuation	2003	2004	2005	2006	2007e	2008e	2009e
PBook (ρ)								
Divident (N)   1.6   1.6   1.8   2.1   2.5   2	**							
Free cash flow yield (%)	• • • • • • • • • • • • • • • • • • • •							
EVISIAIRS (r)								
EVEBIT (A)   11.2   8.9   6.9   5.5   EVEBIT (A)   11.2   8.9   6.9   5.5   EVEBIT (A)   11.3   9.0   6.9   5.5   EVEBIT (B)   11.3   9.0   6.9   5.5   EVEBIT (B)   11.3   9.0   6.9   5.5   EVEBIT (B)   11.3   9.0   6.9   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   9.0   6.9   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   9.0   6.9   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   11.3   11.3   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   11.3   11.3   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   11.3   11.3   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   11.3   3.0   3.0   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   11.3   3.0   3.0   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   11.3   3.0   3.0   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   3.0   3.0   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   3.0   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   3.0   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   3.0   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   3.0   3.0   3.0   3.0   3.0   3.0   EVEBIT (B)   11.3   3.0   3.0   3.0   3.0   EVEBIT (B)   3.0   3.0   3.0   3.0   EVEBIT (B)   3.0   3.0   3.0   3.0   EVEBIT (B)   3.0   3.0   3.0   EVEBIT (B)   3.0   3.0   3.0   3.0   EVEBIT (B)	Free cash flow yield (%)				4.5	6.2	8.9	10.0
EVEBIT (x)	EV/Sales (x)				0.4	0.3	0.3	0.2
EVIEBIT (v)	EV/EBITDA (x)				8.4	7.2	5.8	4.7
EVICE piral Employed (y)   3.6   3.4   3.1   EVICE final, goodwilly (x)   3.6   3.3   3.0   Share price : High (EUR)   16,24   17,20   Share price : Low (EUR)   16,24   17,22   Share price : Year end (EUR)   18,31   18,31   18,31   Share price : Year end (EUR)   18,31   18,31   18,31   Share price : Year end (EUR)   18,31   18,31   18,31   Share price : Year end (EUR)   11,77   13,5   10.2   10,6   11,4   12.2   12,7   Sales/Fixed assets (x)   80,0   101,0   93.2   97.0   104,0   105,3   105,3   Sales/Fixed assets (x)   20,3   20,4   20,5   20,6   20,7   20,8   20,9   Sales/Fixed assets (x)   20,3   20,4   20,5   20,6   20,7   20,8   20,9   Sales/Fixed assets (x)   20,3   20,4   20,5   20,5   20,5   20,5   Sales/Fixed assets (x)   20,3   20,4   20,5   20,5   20,5   20,5   Sales/Fixed assets (x)   20,3   20,4   20,5   20,5   20,5   Sales/Fixed assets (x)   20,3   20,4   20,5   20,5   20,5   Sales/Fixed assets (x)   20,3   20,4   20,5   20,5   Sales/Fixed assets (x)   20,3   20,4   20,5   20,5   20,5   Sales/Fixed assets (x)   20,3   20,4   20,5   20,5   Sales/Fixed assets (x)   20,3   20,4   20,5   20,5   20,5   Sales/Fixed assets (x)   20,3   20,4   20,5   20,5   Sales/Fixed as	EV/EBITA (x)							
EVICE (incl. goodwill) (k)   3,9   3,6   3,3   3,0     Share price : High (EUR)   19,70   20,00     Share price : Low (EUR)   16,24   17,20     Share price : Low (EUR)   16,24   17,20     Share price : Low (EUR)   18,31   18,31   18,31     Share price : Year end (EUR)   18,30   18,31   18,31   18,31     Share price : Year end (EUR)   18,30   18,31   18,31   18,31     Share price : Year end (EUR)   18,30   18,31   18,31   18,31     Share price : Year end (EUR)   18,30   2004   2005   2006   2007   2008     Sales/CE (incl. goodwill)   11,7   13,5   10,2   10,6   11,4   12,2   12,7     Sales/Fixed assets (c)   80,0   101,0   93,2   97,0   104,0   105,3   102,4     Sales/Net working capital (c)   11,4   12,2   12,7     Sales/Fixed assets (c)   21,3   23,5   14,0   14,5   15,4   16,7   17,5     Inventories/Sales (days)   71,8   84,6   97,6   102,5   96,2   88,8   84,4     CAPEX/Depreciation (%)   88,2   62,5   114,1   100,2   10,5,1   10,5,8   108,9     Equity/Total assets (k)   (1,8)   11,1   14,7   26,4   29,8   34,8   39,7     Net debt (Equity (%)   (3,043,0)   77,0   75,1   (15,0)   (27,0)   (39,4)   (48,7)     Interest cover (c)   2,6   6,0   2,0   7,0   7,5,1   (15,0)   (27,0)   (39,4)   (48,7)     ROCE (average) (k)   1,3   32,8   28,6   26,7   29,3   34,5   39,7     ROCE (average) (k)   1,3   32,8   28,6   26,7   29,3   34,5   39,7     ROCE (incl. goodwill) (average) (k)   2,000   2,000   2,000   2,000   2,000   2,000   2,000     Sales per FTE employee (000s)   2,000   2,0	• • • • • • • • • • • • • • • • • • • •							
Share price : High (EUR)   19.70   20.00   16.24   17.20   16.24   17.20   16.24   17.20   17.72   18.31								
Share price : Low (EUR)         16,24 17,20 17,31 18,31 1	EV/CE (incl. goodwill) (x)				3.9	3.6	3.3	3.0
Share price : Average (EUR)   17.72   18.31   19.31	Share price: High (EUR)				19.70	20.00		
Share price : Year end (EUR)   2003   2004   2005   2006   2007e   2008e   2009e   2	Share price : Low (EUR)				16.24	17.20		
Capital Efficiency/Solvability         2003         2004         2005         2006         2007e         2008e         2009e           Sales/CE (incl.goodwill)         11.7         13.5         10.2         10.6         11.4         12.2         12.7           Sales/Fixed assets (x)         80.0         101.0         93.2         97.0         104.0         105.3         102.4           Sales/Net working capital (x)         21.3         23.5         14.0         14.5         15.4         16.7         17.5           Inventories/Sales (days)         0.0         1.1         1.4         1.4	Share price : Average (EUR)				17.72	18.31	18.31	18.31
Sales/CE (incl.goodwill)	Share price : Year end (EUR)				18.30	18.31	18.31	18.31
Sales/CE (incl.goodwill)								
Sales/Fixed assets (x)         80.0         101.0         93.2         97.0         104.0         105.3         102.4           Sales/Net working capital (x)         21.3         23.5         14.0         14.5         15.4         16.7         17.5           Inventories/Sales (days)         0.0	Capital Efficiency/Solvability	2003	2004	2005	2006	2007e	2008e	2009e
Sales/Net working capital (x)   21.3   23.5   14.0   14.5   15.4   16.7   17.5   Inventroires/Sales (days)   0.0   0.0   0.0   0.0   0.0   0.0   0.0   Trade debtors/Sales (days)   71.8   84.6   97.6   102.5   96.2   88.8   84.4   Trade creditors/Sales (days)   70.5   82.0   80.7   77.0   72.3   66.7   63.4   Trade creditors/Sales (days)   70.5   82.0   80.7   77.0   72.3   66.7   63.4   Trade creditors/Sales (days)   70.5   82.0   80.7   77.0   72.3   66.7   63.4   Trade creditors/Sales (days)   70.5   82.0   80.7   77.0   72.3   66.7   63.4   Trade creditors/Sales (days)   70.5   82.0   80.7   77.0   72.3   66.7   63.4   Trade creditors/Sales (days)   70.5   82.0   82.5   114.1   10.0   105.1   105.8   108.9   Trade creditors/Sales (days)   70.2   75.1   10.0   77.0   72.3   34.8   39.7   Trade creditors/Sales (days)   70.2   75.1   10.5   105.1   105.8   108.9   Trade creditors/Sales (days)   70.2   75.1   10.5   10.5   Trade creditors/Sales (days)   70.2   75.1   10.5   105.0   Trade debtors/Sales (days)   70.2   75.1   10.5   10.5   Trade creditors/Sales (days)   70.2   75.1   10.5   10.5   Trade creditors/Sales (days)   70.2   70.1   10.5   Trade creditors/Sales (days)   70.2   70.1   10.5   Trade creditors/Sales (days)   70.2   70.1   10.5   Trade creditors/Sales (days)   70.5   70.0   70.0   Trade creditors/Sales (days)   70.5   70.0   Trade creditors/Sales (days)   70.0   70.0   Trade creditors/Sales (days)   70.0   T								
Inventories/Sales (days)   0.0   0	• •							
Trade debtors/Sales (days)         71.8         84.6         97.6         102.5         96.2         88.8         84.4           Trade creditors/Sales (days)         70.5         82.0         80.7         77.0         72.3         66.7         63.4           CAPEX/Depreciation (%)         68.2         52.5         114.1         100.2         105.1         105.8         108.9           Equity/Total assets (%)         (1.8)         11.1         14.7         26.4         29.8         34.8         39.7           Net debt/Equity (%)         (3,043.0)         70.2         75.1         (15.0)         (27.0)         (39.4)         (48.7)           Interest cover (x)         2.6         6.0         12.0         18.2         high         29.0         20.0         20.0	<b>3</b> 1 ()							
Trade creditors/Sales (days)         70.5         82.0         80.7         77.0         72.3         66.7         63.4           CAPEX/Depreciation (%)         68.2         52.5         114.1         100.2         105.1         105.8         108.9           Equity/Total assets (%)         (1.8)         11.1         14.7         26.4         29.8         34.8         39.7           Net debt/Equity (%)         (3,043.0)         70.2         75.1         (15.0)         (27.0)         (39.4)         (48.7)           Interest cover (x)         2.6         6.0         12.0         18.2         high								
CAPEX/Depreciation (%)         68.2         52.5         114.1         100.2         105.1         105.8         108.9           Equity/Total assets (%)         (1.8)         11.1         14.7         26.4         29.8         34.8         39.7           Net debt/Equity (%)         (3,043.0)         70.2         75.1         (15.0)         (27.0)         (39.4)         (48.7)           Interest cover (x)         2.6         6.0         12.0         18.2         high	,							
Equity/Total assets (%)         (1.8)         11.1         14.7         26.4         29.8         34.8         39.7           Net debt/Equity (%)         (3,043.0)         70.2         75.1         (15.0)         (27.0)         (39.4)         (48.7)           Interest cover (x)         2.6         6.0         12.0         18.2         high	Trade creditors/ Sales (days)	70.5	62.0	60.7	77.0	12.3	00.7	03.4
Net debt/Equity (%)         (3,043.0)         70.2         75.1         (15.0)         (27.0)         (39.4)         (48.7)           Interest cover (x)         2.6         6.0         12.0         18.2         high         high </td <td>CAPEX/Depreciation (%)</td> <td>68.2</td> <td>52.5</td> <td>114.1</td> <td>100.2</td> <td>105.1</td> <td>105.8</td> <td></td>	CAPEX/Depreciation (%)	68.2	52.5	114.1	100.2	105.1	105.8	
Interest cover (x)   2.6   6.0   12.0   18.2   high   high   high   high   Dividend payout (%)   0.0   0.0   0.0   24.3   25.4   25.0   25.0								
Dividend payout (%)   0.0   0.0   0.0   24.3   25.4   25.0   25.0		,						
ROCE (average) (%)         1.3         32.8         28.6         26.7         29.3         34.5         39.7           ROCE (incl. goodwill) (average) (%)         1.3         31.8         28.0         26.1         28.6         33.6         38.5           Operating Efficiency & Profitability ratios         2003         2004         2005         2006         2007e         2008e         2009e           Sales per FTE employee (000s)         286.7         283.7         311.9         320.3         331.9         323.3         320.3           Wage costs per FTE employee (000s)         39.5         38.8         40.5         42.6         43.2         41.5         40.8           EBIT per FTE employee (000s)         4.9         8.2         11.2         10.4         11.5         12.6         13.8           Gross margin (%)         24.2         24.9         23.5         22.7         22.8         23.0         23.2           EBITDA margin (%)         3.5         4.6         4.7         4.4         4.3         4.7         5.0           Operating margin (%)         1.7         2.9         3.6         3.2         3.5         3.9         4.3           Net margin (%)         0.5         1.6 <t< td=""><td>• • • • • • • • • • • • • • • • • • • •</td><td></td><td></td><td></td><td></td><td>_</td><td>_</td><td>_</td></t<>	• • • • • • • • • • • • • • • • • • • •					_	_	_
ROCE (incl. goodwill) (average) (%)         1.3         31.8         28.0         26.1         28.6         33.6         38.5           Operating Efficiency & Profitability ratios         2003         2004         2005         2006         2007e         2008e         2009e           Sales per FTE employee (000s)         286.7         283.7         311.9         320.3         331.9         323.3         320.3           Wage costs per FTE employee (000s)         39.5         38.8         40.5         42.6         43.2         41.5         40.8           EBIT per FTE employee (000s)         4.9         8.2         11.2         10.4         11.5         12.6         13.8           Gross margin (%)         24.2         24.9         23.5         22.7         22.8         23.0         23.2           EBITDA margin (%)         3.5         4.6         4.7         4.4         4.3         4.7         5.0           Operating margin (%)         1.7         2.9         3.6         3.2         3.5         3.9         4.3           Net margin (%)         0.5         1.6         2.3         2.4         2.5         2.8         3.1	Dividend payout (%)	0.0	0.0	0.0	24.3	25.4	25.0	25.0
Operating Efficiency & Profitability ratios         2003         2004         2005         2006         2007e         2008e         2009e           Sales per FTE employee (000s)         286.7         283.7         311.9         320.3         331.9         323.3         320.3           Wage costs per FTE employee (000s)         39.5         38.8         40.5         42.6         43.2         41.5         40.8           EBIT per FTE employee (000s)         4.9         8.2         11.2         10.4         11.5         12.6         13.8           Gross margin (%)         24.2         24.9         23.5         22.7         22.8         23.0         23.2           EBITDA margin (%)         3.5         4.6         4.7         4.4         4.3         4.7         5.0           Operating margin (%)         1.7         2.9         3.6         3.2         3.5         3.9         4.3           Net margin (%)         0.5         1.6         2.3         2.4         2.5         2.8         3.1	ROCE (average) (%)	1.3	32.8	28.6	26.7	29.3	34.5	39.7
Sales per FTE employee (000s)         286.7         283.7         311.9         320.3         331.9         323.3         320.3           Wage costs per FTE employee (000s)         39.5         38.8         40.5         42.6         43.2         41.5         40.8           EBIT per FTE employee (000s)         4.9         8.2         11.2         10.4         11.5         12.6         13.8           Gross margin (%)         24.2         24.9         23.5         22.7         22.8         23.0         23.2           EBITDA margin (%)         3.5         4.6         4.7         4.4         4.3         4.7         5.0           Operating margin (%)         1.7         2.9         3.6         3.2         3.5         3.9         4.3           Net margin (%)         0.5         1.6         2.3         2.4         2.5         2.8         3.1	ROCE (incl. goodwill) (average) (%)	1.3	31.8	28.0	26.1	28.6	33.6	38.5
Sales per FTE employee (000s)         286.7         283.7         311.9         320.3         331.9         323.3         320.3           Wage costs per FTE employee (000s)         39.5         38.8         40.5         42.6         43.2         41.5         40.8           EBIT per FTE employee (000s)         4.9         8.2         11.2         10.4         11.5         12.6         13.8           Gross margin (%)         24.2         24.9         23.5         22.7         22.8         23.0         23.2           EBITDA margin (%)         3.5         4.6         4.7         4.4         4.3         4.7         5.0           Operating margin (%)         1.7         2.9         3.6         3.2         3.5         3.9         4.3           Net margin (%)         0.5         1.6         2.3         2.4         2.5         2.8         3.1								
Wage costs per FTE employee (1000s)       39.5       38.8       40.5       42.6       43.2       41.5       40.8         EBIT per FTE employee (1000s)       4.9       8.2       11.2       10.4       11.5       12.6       13.8         Gross margin (%)       24.2       24.9       23.5       22.7       22.8       23.0       23.2         EBITDA margin (%)       3.5       4.6       4.7       4.4       4.3       4.7       5.0         Operating margin (%)       1.7       2.9       3.6       3.2       3.5       3.9       4.3         Net margin (%)       0.5       1.6       2.3       2.4       2.5       2.8       3.1								
EBIT per FTE employee (1000s)     4.9     8.2     11.2     10.4     11.5     12.6     13.8       Gross margin (%)     24.2     24.9     23.5     22.7     22.8     23.0     23.2       EBITDA margin (%)     3.5     4.6     4.7     4.4     4.3     4.7     5.0       Operating margin (%)     1.7     2.9     3.6     3.2     3.5     3.9     4.3       Net margin (%)     0.5     1.6     2.3     2.4     2.5     2.8     3.1								
Gross margin (%)         24.2         24.9         23.5         22.7         22.8         23.0         23.2           EBITDA margin (%)         3.5         4.6         4.7         4.4         4.3         4.7         5.0           Operating margin (%)         1.7         2.9         3.6         3.2         3.5         3.9         4.3           Net margin (%)         0.5         1.6         2.3         2.4         2.5         2.8         3.1	•							
EBITDA margin (%)       3.5       4.6       4.7       4.4       4.3       4.7       5.0         Operating margin (%)       1.7       2.9       3.6       3.2       3.5       3.9       4.3         Net margin (%)       0.5       1.6       2.3       2.4       2.5       2.8       3.1	EBII per FIE employee ('000s)	4.9	8.2	11.2	10.4	11.5	12.6	13.8
Operating margin (%)       1.7       2.9       3.6       3.2       3.5       3.9       4.3         Net margin (%)       0.5       1.6       2.3       2.4       2.5       2.8       3.1	Gross margin (%)	24.2	24.9	23.5	22.7	22.8	23.0	23.2
Net margin (%) 0.5 1.6 2.3 2.4 2.5 2.8 3.1	EBITDA margin (%)	3.5	4.6	4.7	4.4	4.3	4.7	5.0
Tax rate (%) 43.7 14.2 21.8 24.5 28.5 30.2 30.1								
	Tax rate (%)	43.7	14.2	21.8	24.5	28.5	30.2	30.1

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### Historical equity recommendations and target price for Clasquin (EUR)



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